Argao, Cebu, Philippines

New sustainable infrastructure

Tollway with integrated solar, wind, storage, EV charging, and utilities.

A vertically-integrated automated tollway for moving people and goods. Podway built alongside roadways and highways within public right-of-way easements. Includes a renewable energy grid with battery-backed solar and wind generation, on-street EV charging, and utilities.

Finance • Build • Own • Operate (FBOO)

Financial Summary - details on page 3-6					
Project Cost (CAPEX)	\$214.4M				
\$2.8M per route-km \$2,743 per resident cost					
Annual Revenue	\$157.4M				
Multiple long-term contracts and revenue streams from passengers, renewables, advertising, freight, parcels, carbon credits, and attachment fees.					
Operating Expenses (OPEX) Rev share, monitor, security, clean, maintain	\$50.1M				
Net Operating Income Multiple scenarios and metrics on page 4	\$78.9M				

Project Details

Length: 78 km

Guideway with stainless steel exterior, aluminum rails, galvanized steel supports at 24 m (79 ft) spacing. Expected 100 year lifespan.

Number of Vehicles: 596

Automated, on-demand, battery-electric pods can carry 4 seated passengers or 1400 kg (1.5 ton) pallet-sized payload.

Number of Access Points: 523

Access points (pod stops) are electric lifts that lower pods to ground-level for boarding off the main line.

Serves all major destinations including: Airport(s), Train station(s), Bus terminal(s), Hospitals, Schools, Places of worship, Tourist sites, Grocery stores, Retail, Residential, Freight hubs, Industrial, Distribution centers, and Seaports.

Population served: 70K

72 km/h (45 mph) non-stop. Convenient to population of 70,368. Integrates with existing travel modes. Provides car-like convenience and train-like capacity.

Renewable Energy System: 18.1 MW

18 MW generation of clean and renewable energy. GHG reduction of 20.4K tCO2e per year.







Status and Milestones

First PilotInstalled & testing (Boston 2021)Feasibility studyCompletedFundingPartial (see page 5)Insurance & BondingHave commitmentRights-of-Way agreementTBDRoute approvedTBDEPC selected08/2023First phase Permitted09/2023On-site Pilot installed10/2023Concession Signed10/2023First phase operational04/2024Full system operational12/2024

Additional Info

Public webpage for Cebu, Philippines Request feasibility study



Feasibility Study and Industry Comparables

Feasibility Study Summary

- ✓ Financial: Multiple sources of revenue, long-term contracts and network effects deliver durable cash flows and high margin operations.
- Regulatory: International Automated People Mover standards for system safety.
- ✓ Land acquisition: None. Installed within public rights-of-way (RoW) alongside roadways within utility-like aerial easements.
- ✓ Government: Provides aerial RoW easements through long-term concession agreement. Strong government support from revenue stream and no government funding. Provides public transport that is convenient, inclusive, accessible, sustainable, and equitable. No land use or negative impact on other modes of travel. Lowers gov't cost for road & bridge maintenance.
- ✓ **Construction**: 90% of work is competitively bid on fixed-price contracts with qualified and reputable firms. Infrastructure is built in factory which makes for fast installation and low disruption.
- ✓ Environmental: No significant environmental impact. Carbon negative. Pollution free. Powered by clean and renewable energy
- ✓ Societal: Fast to build and not disruptive. Improved safety, reduced crime. Creates jobs and economic growth. Eliminates congestion & parking issues. Integrates with existing transport.
- ✓ Technical: Exclusive, elevated, fully-automated guideway avoids complexities of multi-modal roadway. Similar to systems that have been safely operating for 45+ years. See box to right →

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Podway vs. ATN/PRT Automated Transit Networks Personal Rapid Transit

No land use: podways go alongside existing roads use use low-cost stops to enter pods at ground level.

Low cost: mass production of civil infrastructure

Goods: automated transport of freight and packages

Utilities: integrates utility lines & street lighting

Energy: solar & wind on podway generate distributed renewable energy & storage to sell.

High capacity: 6-pod trains every second carry 86,400 seats/hr. Pod lifts can handle any loading demand.

High speed: 242 km/h (150 mph) over long distances

Convenience: road-like network with stops on every block achieve car-like convenience and availability.

Operational ATN/PRT Systems

Location	Name and Vendor	Route (km)	Vehicles	Service Year
Morgantown, West Virginia	Morgantown PRT	5.8	70	1975
London Heathrow Airport	ULTra	3.8	21	2011
Masdar City, UAE	2getthere	1.8	10	2010
Suncheon, South Korea	Vectus	4.6	40	2014
Raytheon, Massachusetts (tested)	PRT 2000	1.5	3	1995-1997

Related podway projects

Barishal, Bangladesh: In Development Phase. AECOM providing program management. Local firm preparing route survey and environment impact study.

Pilot: Installed in Oct 2021 in Massachusetts, USA and is undergoing testing.

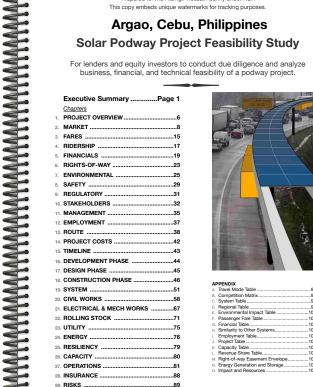
Government commitments

for 8+ countries in Africa, Asia, and North America

Feasibility Study and Industry Report available upon request.

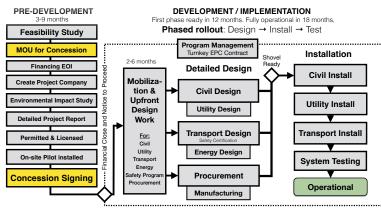


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Project Details



Top-level timeline and schedule

Partners and Major Contracts

Lead Developer Transit X

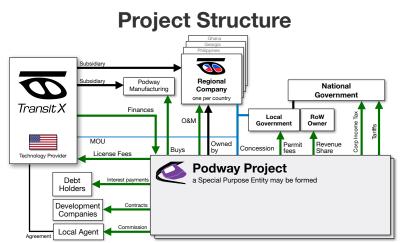
- Accounting / CPA big 4
- Concession Agreement Gov't (or private)

Financial advisor EACP

- **Program Management AECOM**
 - Bankable Study KPMG/PwC/EY

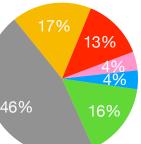
Insurance Lloyds of London

- Transit Engineering Capgemini
 - Civil Works Competitive bid
 - Energy Systems Competitive bid
 - Manufacturing Multiple contracts



Use of Funds





Use of Funds

	Task item	Cost (US\$)
1	DEVELOPMENT: 3 to 9 months	\$8.6M
2	Feasibility Study with Ridership-Rev Study	600,000
3	Environmental Impact Study	1,801,000
4	Pilot	1,372,000
5	Civil planning & assessment	2,230,000
6	Contracts, Documentation & Legal	772,000
7	Project Management	686,000
8	Travel & Meetings	257,000
9	Contingency for Development Phase	858,000
10	IMPLEMENTATION / EPC	\$206.0M
	DESIGN: 3 to 6 months duration	34,311,000
12	Financing fees	6,176,000
13	Contracts & Legal	2,059,000
14	Commission fee	6,246,003
15	Civil Design	6,176,000
16	Transport Design	4,460,000
17	Utility Design	4,117,000
18	Permitting & Approvals	2,402,000
19	Owner's Engineer and Rep	3,088,000
20	Project Management (through construction)	3,431,000
20	Independent Engineering Consultant	1,372,000
	PROCUREMENT	98,645,207
	Substructure (vertical supports)	
23 24	Superstructure (guideway)	6,905,000 42,417,000
24	Pods (vehicles)	7,892,000
25 26	Lifts	5,919,000
27	Solar & Wind generation	30,580,000
27	Battery packs (energy storage)	986,000
29	Shipping & Tariffs	3,946,000
	INSTALLATION: 12 to 18 month duration	\$36.5M
31	Insurance & Bonding	729,117
32	Civil Structures (Podway)	16,770,000
33	Site work	1,677,000
34	Utility diversions	5,366,000
35	Foundations	4,193,000
36	Erection (labor + equipment)	5,031,000
37	Inspections and Certifications	503,000
38	Rolling Stock (Pods & Lifts)	12,030,000
39	Installation & Commissioning	4,812,000
40	Testing & Safety Certification	5,293,000
41	Documentation & Training	1,925,000
42	Facilities	3,646,000
42 43	Pod cleaning facilities	729,000
44	Repair & maintenance facilities	723,000
45	Pod parking garage	875,000
40	Control room	1,276,000
40	Energy Systems	3,281,000
48	Installation	2,624,800
40	Utility Interconnects	656,200
	Other	36,549,075
	15% Contingency	27,971,231
	Interest During Construction	8,577,844
53	TOTAL PROJECT COSTS	\$214.4M

Business model

· Formula for setting majority of fares.

· Utility integration with attachment fees

· Service quality levels, capped liability, safety program

Project's IRR

· Ability to move project funds into and out of the country

Financial Strengths Operate tollway and collect fees for • Predictable revenue from long-term contracts and passenger trips, freight, and parcels. In multiple revenue streams, including PPA. pod direct marketing/advertising. • Durable High Margins from long-term contracts, network effects, high barriers to entry, a platform business Renewable energy generation with model, a vertically integrated system, and exclusivity. storage. Utility attachment fees. Fixed price & time construction installation of • factory-built light civil infrastructure. Phased roll-out. • **Low CAPEX** and competitive with rebuilding a roadway **Concession Agreement with Government** or transition to electric vehicles. Lightweight vehicles and loads Easement rights-of-way for 5% share of revenue enable low cost civil structures. Rapid construction reduces ٠ Guaranteed minimum usage by government interest on debt. 35 to 50 yr term with extension or removal at end • Low OPEX because no driver cost, no fuel cost, low · A common carrier with social benefit maintenance and repair costs, low marketing costs · Can sell and distribute renewable energy · No land ownership • Low fixed OPEX over 75% of expenses are variable Local content %, Job transition programs and proportional to revenue. Clear tender process & reasonable import tariffs

- Sustainable/Equitable Clean energy and transport delivers superior ESG/SDG/Triple-bottom line
- **Proven tech** Comparable systems have been operating safety for 40+ years in US. Fixed price contracts.

Financial Projections	Expected	50% less passenger trips	50% less passenger trips & 50% less freight trips		
Project cost / CAPEX	\$214.4M	\$214.4M	\$214.4M		
NET REVENUE	\$157.4M	\$119.0M	\$82.8M		
Passenger fares	\$74.8M	\$37.4M	\$37.4M		
Long-term guaranteed contracts (est.)		\$1.9M	\$1.9M		
Daily trips (% mode share)	110,888 (47%)	55,444 (24%)	55,444 (24%)		
Avg. revenue per trip: \$					
Revenue per vehicle	\$264,094				
Advertising	\$2.0M	\$992.3K	\$992.3K		
per hour per passenger		\$002.01C	\$00 <u>2</u> 1011		
Freight & Parcels	\$72.5M	\$72.5M	\$36.3M		
Long-term guaranteed contracts (est.)		\$5.1M	\$2.5M		
Energy	\$3.3M	\$3.3M	\$3.3M		
\$/MWh (\$/GJ)		φ0.0Μ	ψ0.0Μ		
EV & Carbon Credits	\$3.0M	\$3.0M	\$3.0M		
per tCO2e		\$3.0M	φ3.0Μ		
Attachment fees	\$1.8M	\$1.8M	\$1.8M		
OPEX	\$50.1M	\$40.5M	\$31.4M		
Revenue share payments	\$7.9M	\$6.0M	\$4.1M		
Operations & Maintenance, SG&A	\$31.5M	\$23.8M	\$16.6M		
Depreciation / Reserve	\$10.7M	\$10.7M	\$10.7M		
EBIT	\$107.3M	\$78.5M	\$51.4M		
Interest Payment	\$14.5M	\$14.5M	\$14.5M		
Net Operating Income (NOI)	\$78.9M	\$54.5M	\$31.4M		
Gross Margin (OPEX/Revenue)	68%	66%	62%		
NOI / Project cost ratio	0.37	0.25	0.15		
Breakeven Revenue	39%	0.20	00		
Return of Capital	4.7 years				
DSCR	Year 1: 2.45 Year 5: 8.17				
Cash-Flow-to-Debt Ratio	0.44				
Valuation at year 5 (with P/E ratio of 4)	\$629.6M (14.7 times initial equity)				

31%

10-year Pro Forma

Dollar values in thousands USD ('000)

Years	•	0	1	2	3	4	5	6 78	9	10
INCOME STATEMENT										
Net Revenues	\$	0\$	47,220 \$	66,108 \$	92,551 \$	129,572 \$	157,400 \$	157,400 \$15 \$1	\$15\$	157,400
% of steady-state revenue		0%	30%	42%	59%	82%	100%	100%		100%
Operating Costs	\$	0	11,805	16,527	23,138	32,393	50,501	50,501 50, 50		50,501
Revenue Share Payments	\$	0.00	2,361	3,305	4,628	6,479	7,870	7,870		7,870
Operations & Maintenance, SG&A	\$	0	9,444	13,222	18,510	25,914	31,480	31,480 31, 31		31,480
Depreciation / Reserve	\$	0	0	0	0	0	11,151	11,151		11,151
EBIT	\$	0	35,415	49,581	69,413	97,179	106,899	106,899 399 399		106,899
Interest Payment	\$	14,454 \$	14,454 \$	14,454 \$	14,454 \$	14,454 \$	14,454 \$	14,454	\$	14,454
Taxes	\$	0	3,144	5,269	8,244	12,409	13,867	13,867 367 867		13,867
Net Operating Income (NOI)	\$	(14,454)	17,816	29,858	46,715	70,316	78,578	78,578		78,578
BALANCE SHEET										
Total Assets	\$	220,930	221,289	221,791	222,495	223,024	223,024	223,024		223,024
Cash & Marketable Secur. (BOP)										
Fixed Assets (acquisition cost)	\$	220,930	221,289	221,791	222,495	223,024	223,024	223,024		223,024
Depreciation	\$	11,046	11,064	11,090	11,125	11,151	11,151	11,151 151 151		11,151
Accumulated Depreciation	\$	11,046	22,111	33,200	44,325	55,476	66,628	77,779		122,384
Total Liabilities	\$	180,135	180,135	180,135	180,135	180,135	180,135	180,135 135 135		180,135
Debt	\$	180,135	180,135	180,135	180,135	180,135	180,135	180,135		180,135
Equity	\$	42,889	60,706	90,563	137,278	207,594	286,172	364,749 327 905		679,060
Capital	\$	42,889	42,889	42,889	42,889	42,889	42,889	42,889		42,889
Retained Earnings	\$	0	17,816	47,674	94,389	164,705	243,283	321,860 438 016		636,171
CASH FLOW										
Free Cash Flow	\$	(220,930)	35,056	49,078	68,710	96,650	118,050	118,050 050 050		118,050
Cash From Operations	\$	0	35,415	49,581	69,413	97,179	118,050	118,050		118,050
Increases in Working Capital	\$	0	0	0	0	0	0	0 0		0
CAPEX	\$	220,930	359	503	704	529	0	0		0
Fixed Infrastructure	\$	186,322	0	0	0	0	0	0 0		0
Energy	\$	25,133	0	0	0	0	0	0		0
Pods	\$	898	359	503	704	529	0	0 0		0
Interest during construction	\$	8,578	0	0	0	0	0	0		0
Cash Flow From/To Finance	\$	208,569	(14,454)	(14,454)	(14,454)	(14,454)	(14,454)	(14,454) (54) (54)		(14,454)
Cash From/To Equity Investors	\$	42,889	0	0	0	0	0	0		0
Cash From/To Debt (Principal)	\$	180,135	0	0	0	0	0	0 0 0		0
Dividends	\$	0	0	0	0	0	0	0		0
IRR to date		loss	loss	(44%)	(15%)	4%	16%	22%		31%

Offering

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		IPO or				
Phase 🕳	Initial Development Equity		Implementation Equity	Debt	Brownfield Investors	
Amount to be Raised	\$0.9M	\$8.6M	\$33.5M	\$180.1M		
Status	To be raised	To be raised	Have com	12-18 months from start of operations		
Collateral/Asset	MOU an	d/or PPA	t, Tax Credits, PPA			
Terms	Com	mon + Preferred S	hares	5-20 year term Limited Recourse	Dividends and share of profits	
Exit	Exit at start of (12-18)	implementation months)	Exit @ 18 months after start of operations	n/a	Dividends and profit distribution	
Investment goals		ted returns arantee (BG)	>20% IRR	Low risk of default	Long-term, dependable cash flow	
Target Return on Capital	72% (or 15% with BG)	54% (or 15% with BG)	36%	n/a	15%	
Use of Funds & Milestones	Contract for Bankable Feasibility Study. Environmental impact Route Survey. Pilot ordered. Create project company in country.	Permits & Planning. Major contracts signed. Pilot installed. Full investment docs. Concession signed.	Overall Design and Docs. First phase procurement and implementation. Insurance & bonding.	Remaining Procurement, installation, and commissioning.		