

Executive summary of podway project for
Liliw, Laguna, Philippines

New sustainable infrastructure
Tollway with integrated solar, wind, storage, EV charging, and utilities.

A vertically-integrated automated tollway for moving people and goods. Podway built alongside roadways and highways within public right-of-way easements. Includes a renewable energy grid with battery-backed solar and wind generation, on-street EV charging, and utilities.

Finance • Build • Own • Operate (FBOO)



Financial Summary - details on page 3-6

Project Cost (CAPEX) \$55.4M

\$2.7M per route-km
 \$1,403 per resident cost

Annual Revenue \$31.2M

Multiple long-term contracts and revenue streams from passengers, renewables, advertising, freight, parcels, carbon credits, and attachment fees.

Operating Expenses (OPEX) \$10.6M

Rev share, monitor, security, clean, maintain

Net Operating Income \$14.3M

Multiple scenarios and metrics on page 4



Project Details

Length: 20 km

Guideway with stainless steel exterior, aluminum rails, galvanized steel supports at 24 m (79 ft) spacing. Expected 100 year lifespan.

Number of Vehicles: 189

Automated, on-demand, battery-electric pods can carry 4 seated passengers or 1400 kg (1.5 ton) pallet-sized payload.

Number of Access Points: 137

Access points (pod stops) are electric lifts that lower pods to ground-level for boarding off the main line.

Serves all major destinations including: Airport(s), Train station(s), Bus terminal(s), Hospitals, Schools, Places of worship, Tourist sites, Grocery stores, Retail, Residential, Freight hubs, Industrial, Distribution centers, and Seaports.

Population served: 34K

72 km/h (45 mph) non-stop. Convenient to population of 33,567. Integrates with existing travel modes. Provides car-like convenience and train-like capacity.

Renewable Energy System: 4.7 MW

5 MW generation of clean and renewable energy.
 GHG reduction of 4.5K tCO2e per year.

Status and Milestones

- First Pilot Installed & testing (Boston 2021)**
- Feasibility study Completed**
- Funding Partial (see page 5)**
- Insurance & Bonding Have commitment**
- Rights-of-Way agreement TBD**
- Route approved TBD**
- EPC selected 09/2023**
- First phase Permitted 10/2023**
- On-site Pilot installed 12/2023**
- Concession Signed 12/2023**
- Financial close 12/2023**
- First phase operational 06/2024**
- Full system operational 02/2025**

Additional Info

- [Public webpage for Laguna, Philippines](#)
- [Request feasibility study](#)



Feasibility Study and Industry Comparables

Feasibility Study Summary

- ✓ **Financial:** Multiple sources of revenue, long-term contracts and network effects deliver durable cash flows and high margin operations.
- ✓ **Regulatory:** International Automated People Mover standards for system safety.
- ✓ **Land acquisition:** None. Installed within public rights-of-way (RoW) alongside roadways within utility-like aerial easements.
- ✓ **Government:** Provides aerial RoW easements through long-term concession agreement. Strong government support from revenue stream and no government funding. Provides public transport that is convenient, inclusive, accessible, sustainable, and equitable. No land use or negative impact on other modes of travel. Lowers gov't cost for road & bridge maintenance.
- ✓ **Construction:** 90% of work is competitively bid on fixed-price contracts with qualified and reputable firms. Infrastructure is built in factory which makes for fast installation and low disruption.
- ✓ **Environmental:** No significant environmental impact. Carbon negative. Pollution free. Powered by clean and renewable energy
- ✓ **Societal:** Fast to build and not disruptive. Improved safety, reduced crime. Creates jobs and economic growth. Eliminates congestion & parking issues. Integrates with existing transport.
- ✓ **Technical:** Exclusive, elevated, fully-automated guideway avoids complexities of multi-modal roadway. Similar to systems that have been safely operating for 45+ years. See box to right →

Podway vs. ATN/PRT Automated Transit Networks Personal Rapid Transit

- No land use:** podways go alongside existing roads use low-cost stops to enter pods at ground level.
- Low cost:** mass production of civil infrastructure
- Goods:** automated transport of freight and packages
- Utilities:** integrates utility lines & street lighting
- Energy:** solar & wind on podway generate distributed renewable energy & storage to sell.
- High capacity:** 6-pod trains every second carry 86,400 seats/hr. Pod lifts can handle any loading demand.
- High speed:** 242 km/h (150 mph) over long distances
- Convenience:** road-like network with stops on every block achieve car-like convenience and availability.

Operational ATN/PRT Systems

Location	Name and Vendor	Route (km)	Vehicles	Service Year
Morgantown, West Virginia	Morgantown PRT	5.8	70	1975
London Heathrow Airport	ULTra	3.8	21	2011
Masdar City, UAE	2getthere	1.8	10	2010
Suncheon, South Korea	Vectus	4.6	40	2014
Raytheon, Massachusetts (tested)	PRT 2000	1.5	3	1995-1997

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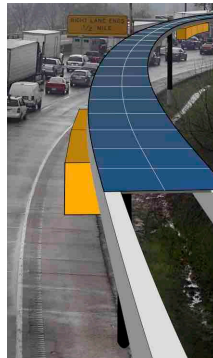
Liliw, Laguna, Philippines Solar Podway Project Feasibility Study

For lenders and equity investors to conduct due diligence and analyze business, financial, and technical feasibility of a podway project.

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Related podway projects

Barishal, Bangladesh: In Development Phase. AECOM providing program management. Local firm preparing route survey and environment impact study.

Pilot: Installed in Oct 2021 in Massachusetts, USA and is undergoing testing.

Government commitments

for 8+ countries in Africa, Asia, and North America

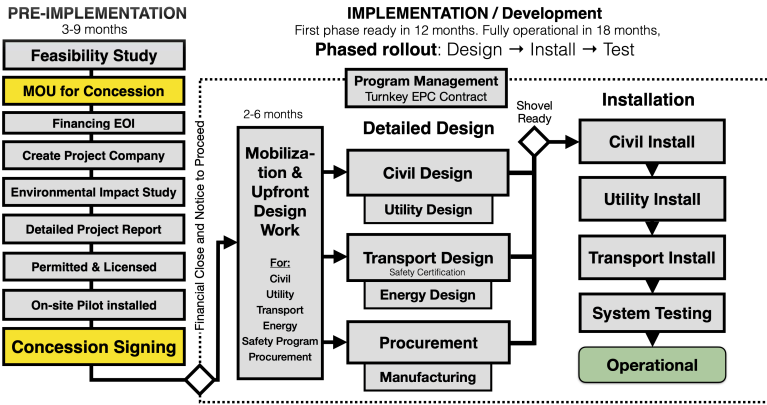
Feasibility Study and Industry Report available upon request.

Raelor Capital

Executive Summary
The On-demand Transportation Solution
PRT is a Potential \$31-58 Billion
Investment Gain Opportunity

Personal Rapid Transit (PRT) Research

Project Details

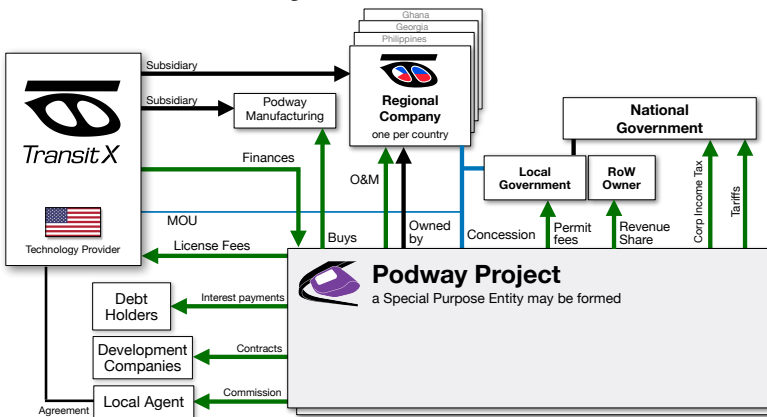


Top-level timeline and schedule

Partners and Major Contracts

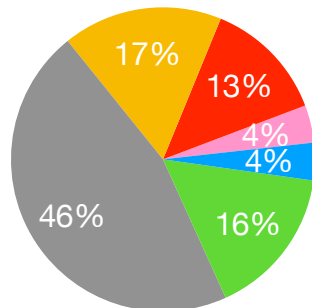
- Lead Developer** Transit X
- Financial partner** Podway Development
- Accounting / CPA** one of Big 4
- Concession Agreement** Gov't (or private)
- Financial advisor** EACP
- Program Management** AECOM
- Bankable Study** KPMG/PwC/EY
- Insurance** Lloyds of London
- Engineering** Capgemini
- Civil Works** Competitive bid
- Energy Systems** Competitive bid
- Manufacturing** Multiple contracts

Project Structure



Use of Funds

- Development
- Design
- Procurement
- Implementation
- Contingency
- IDC



Use of Funds

Task item	Cost (US\$)
1 DEVELOPMENT: 3 to 9 months	\$2.2M
2 Feasibility Study with Ridership-Rev Study	155,000
3 Environmental Impact Study	465,000
4 Pilot	355,000
5 Civil planning & assessment	576,000
6 Contracts, Documentation & Legal	199,000
7 Project Management	177,000
8 Travel & Meetings	66,000
9 Contingency for Development Phase	222,000
10 IMPLEMENTATION / EPC	\$53.2M
11 DESIGN: 3 to 6 months duration	8,863,000
12 Financing fees	1,595,000
13 Contracts & Legal	532,000
14 Commission fee	1,613,496
15 Civil Design	1,595,000
16 Transport Design	1,152,000
17 Utility Design	1,064,000
18 Permitting & Approvals	620,000
19 Owner's Engineer and Rep	798,000
20 Project Management (through construction)	886,000
21 Independent Engineering Consultant	355,000
22 PROCUREMENT	25,482,483
23 Substructure (vertical supports)	1,784,000
24 Superstructure (guideway)	10,957,000
25 Pods (vehicles)	2,039,000
26 Lifts	1,529,000
27 Solar & Wind generation	7,900,000
28 Battery packs (energy storage)	255,000
29 Shipping & Tariffs	1,019,000
30 INSTALLATION: 12 to 18 month duration	\$9.4M
31 Insurance & Bonding	188,349
Civil Structures (Podway)	4,332,000
32 Site work	433,000
33 Utility diversions	1,386,000
34 Foundations	1,083,000
35 Erection (labor + equipment)	1,300,000
36 Inspections and Certifications	130,000
Rolling Stock (Pods & Lifts)	3,108,000
37 Installation & Commissioning	1,243,000
38 Testing & Safety Certification	1,368,000
39 Documentation & Training	497,000
Facilities	942,000
40 Pod cleaning facilities	188,000
41 Repair & maintenance facilities	198,000
42 Pod parking garage	226,000
43 Control room	330,000
Energy Systems	848,000
44 Installation	678,400
45 Utility Interconnects	169,600
Other	9,441,525
46 15% Contingency	7,225,657
47 Interest During Construction	2,215,868
53 TOTAL PROJECT COSTS	\$55.4M

Business model

Operate tollway and collect fees for passenger trips, freight, and parcels. In pod direct marketing/advertising.

Renewable energy generation with storage. Utility attachment fees.

Concession Agreement with Government

- Easement rights-of-way for 5% share of revenue
- Guaranteed minimum usage by government
- Minimum 30 yr term with extension or removal at end
- A common carrier with social benefit
- Can sell and distribute renewable energy
- No land ownership
- Local content %, Job transition programs
- Clear tender process & reasonable import tariffs
- Formula for setting majority of fares.
- Utility integration with attachment fees
- Service quality levels, capped liability, safety program
- Ability to move project funds into and out of the country

Financial Strengths

- **Predictable revenue** from long-term contracts and multiple revenue streams, including PPA.
- **Durable High Margins** from long-term contracts, network effects, high barriers to entry, a platform business model, a vertically integrated system, and exclusivity.
- **Fixed price & time construction** installation of factory-built light civil infrastructure. Phased roll-out.
- **Low CAPEX** and competitive with rebuilding a roadway or transition to electric vehicles. Lightweight vehicles and loads enable low cost civil structures. Rapid construction reduces interest on debt.
- **Low OPEX** because no driver cost, no fuel cost, low maintenance and repair costs, low marketing costs
- **Low fixed OPEX** over 75% of expenses are variable and proportional to revenue.
- **Sustainable/Equitable** Clean energy and transport delivers superior ESG/SDG/Triple-bottom line
- **Proven tech** Comparable systems have been operating safety for 40+ years in US. Fixed price contracts.

Financial Projections

	Expected	50% less passenger trips	50% less passenger trips & 50% less freight trips
Project cost / CAPEX	\$55.4M	\$55.4M	\$55.4M
NET REVENUE	\$31.2M	\$23.7M	\$16.5M
Passenger fares	\$14.7M	\$7.4M	\$7.4M
Long-term guaranteed contracts (est.)	\$736.3K	\$368.2K	\$368.2K
Daily trips (% mode share)	52,896 (45%)	26,448 (22%)	26,448 (22%)
Avg. revenue per trip: \$	\$0.76		
Revenue per vehicle	\$164,975		
Advertising	\$255.8K	\$127.9K	\$127.9K
per hour per passenger	\$0.24		
Freight & Parcels	\$14.3M	\$14.3M	\$7.1M
Long-term guaranteed contracts (est.)	\$1,000.0K	\$1,000.0K	\$500.0K
Energy	\$850.1K	\$850.1K	\$850.1K
\$/MWh (\$/GJ)	\$30		
EV & Carbon Credits	\$726.7K	\$726.7K	\$726.7K
per tCO2e	\$120		
Attachment fees	\$335.7K	\$335.7K	\$335.7K
OPEX	\$10.6M	\$8.7M	\$6.9M
Revenue share payments	\$1.6M	\$1.2M	\$827.3K
Operations & Maintenance, SG&A	\$6.2M	\$4.7M	\$3.3M
Depreciation / Reserve	\$2.8M	\$2.8M	\$2.8M
EBIT	\$20.6M	\$15.0M	\$9.6M
Interest Payment	\$3.7M	\$3.7M	\$3.7M
Net Operating Income (NOI)	\$14.3M	\$9.6M	\$5.0M
Gross Margin (OPEX/Revenue)	66%	63%	58%
NOI / Project cost ratio	0.26	0.17	0.09
Breakeven Revenue	45%		
Return of Capital	6 years		
DSCR	Year 1: 1.88 Year 5: 6.26		
Cash-Flow-to-Debt Ratio	0.31		
Valuation at year 5 (with P/E ratio of 4)	\$124.7M (11.3 times initial equity)		
Project's IRR	24%		

10-year Pro Forma

Dollar values in thousands USD ('000)

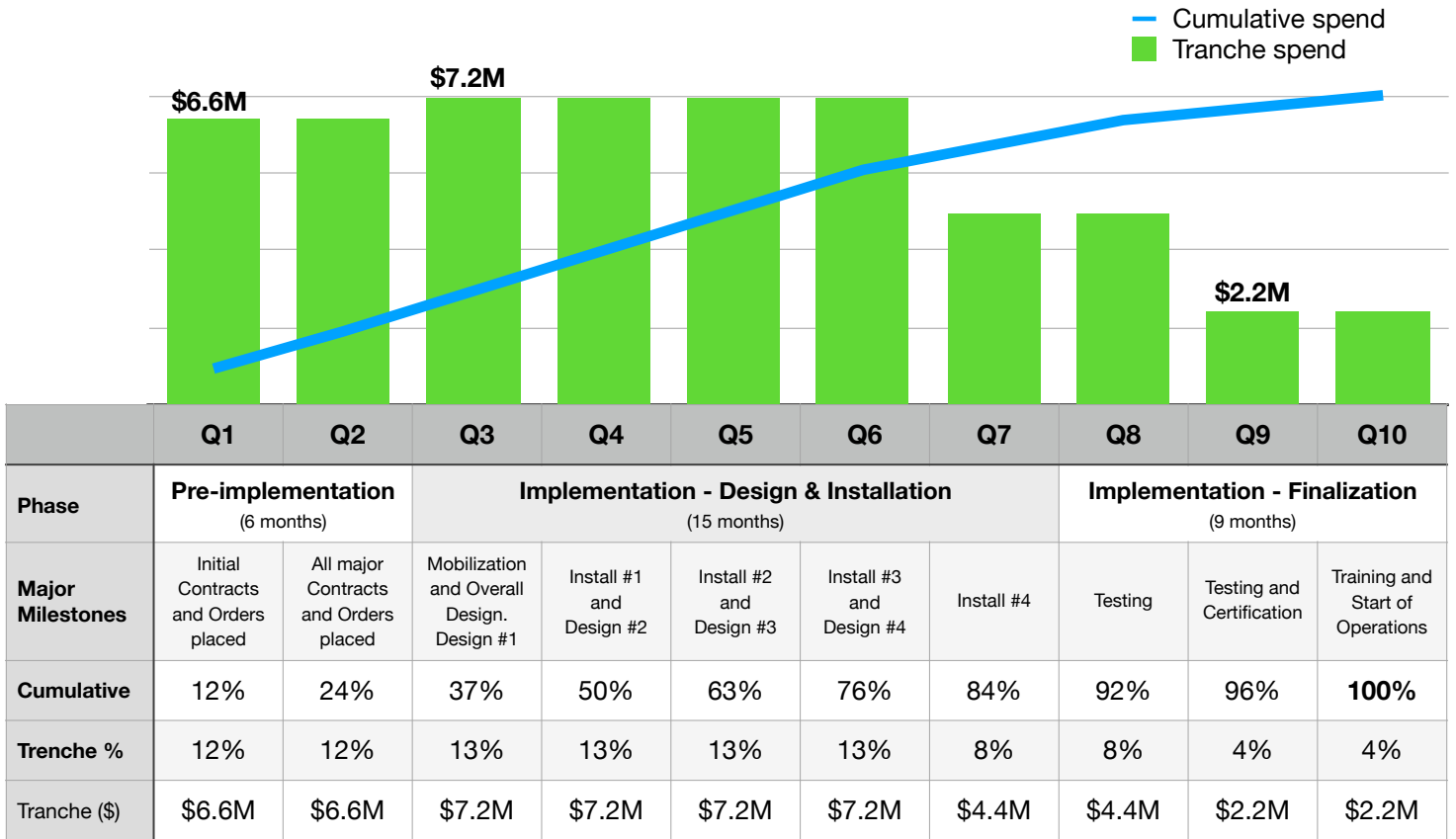
Years ►	0	1	2	3	4	5	6	7	8	9	10
1 INCOME STATEMENT											
2 Net Revenues	\$ 0	\$ 9,354	\$ 13,096	\$ 18,334	\$ 25,668	\$ 31,180	\$ 31,180	\$ 31,180	\$ 31,180	\$ 31,180	\$ 31,180
3 <i>% of steady-state revenue</i>	0%	30%	42%	59%	82%	100%	100%	100%	100%	100%	100%
4 Operating Costs	\$ 0	2,339	3,274	4,584	6,417	10,676	10,676	10,676	10,676	10,676	10,676
5 Revenue Share Payments	\$ 0.00	468	655	917	1,283	1,559	1,559	1,559	1,559	1,559	1,559
6 Operations & Maintenance, SG&A	\$ 0	1,871	2,619	3,667	5,134	6,236	6,236	6,236	6,236	6,236	6,236
7 Depreciation / Reserve	\$ 0	0	0	0	0	2,881	2,881	2,881	2,881	2,881	2,881
8 EBIT	\$ 0	7,016	9,822	13,751	19,251	20,505	20,505	20,505	20,505	20,505	20,505
9 Interest Payment	\$ 3,734	\$ 3,734	\$ 3,734	\$ 3,734	\$ 3,734	\$ 3,734	\$ 3,734	\$ 3,734	\$ 3,734	\$ 3,734	\$ 3,734
10 Taxes	\$ 0	492	913	1,502	2,328	2,516	2,516	2,516	2,516	2,516	2,516
11 Net Operating Income (NOI)	\$ (3,734)	2,789	5,175	8,514	13,189	14,255	14,255	14,255	14,255	14,255	14,255
12 BALANCE SHEET											
13 Total Assets	\$ 56,991	57,097	57,247	57,456	57,613	57,613	57,613	57,613	57,613	57,613	57,613
14 Cash & Marketable Secur. (BOP)											
15 Fixed Assets (acquisition cost)	\$ 56,991	57,097	57,247	57,456	57,613	57,613	57,613	57,613	57,613	57,613	57,613
16 Depreciation	\$ 2,850	2,855	2,862	2,873	2,881	2,881	2,881	2,881	2,881	2,881	2,881
17 Accumulated Depreciation	\$ 2,850	5,704	8,567	11,440	14,320	17,201	20,081	22,962	25,843	28,724	31,604
18 Total Liabilities	\$ 46,533	46,533	46,533	46,533	46,533	46,533	46,533	46,533	46,533	46,533	46,533
19 Debt	\$ 46,533	46,533	46,533	46,533	46,533	46,533	46,533	46,533	46,533	46,533	46,533
20 Equity	\$ 11,079	13,869	19,043	27,558	40,747	55,002	69,257	83,512	97,767	112,022	126,277
21 Capital	\$ 11,079	11,079	11,079	11,079	11,079	11,079	11,079	11,079	11,079	11,079	11,079
22 Retained Earnings	\$ 0	2,789	7,964	16,478	29,667	43,923	58,178	72,433	86,688	100,943	115,198
23 CASH FLOW											
24 Free Cash Flow	\$ (56,991)	6,909	9,673	13,542	19,094	23,385	23,385	23,385	23,385	23,385	23,385
25 Cash From Operations	\$ 0	7,016	9,822	13,751	19,251	23,385	23,385	23,385	23,385	23,385	23,385
26 Increases in Working Capital	\$ 0	0	0	0	0	0	0	0	0	0	0
27 CAPEX	\$ 56,991	107	149	209	157	0	0	0	0	0	0
28 Fixed Infrastructure	\$ 47,695	0	0	0	0	0	0	0	0	0	0
29 Energy	\$ 6,813	0	0	0	0	0	0	0	0	0	0
30 Pods	\$ 266	107	149	209	157	0	0	0	0	0	0
31 Interest during construction	\$ 2,216	0	0	0	0	0	0	0	0	0	0
32 Cash Flow From/To Finance	\$ 53,879	(3,734)	(3,734)	(3,734)	(3,734)	(3,734)	(3,734)	(3,734)	(3,734)	(3,734)	(3,734)
33 Cash From/To Equity Investors	\$ 11,079	0	0	0	0	0	0	0	0	0	0
34 Cash From/To Debt (Principal)	\$ 46,533	0	0	0	0	0	0	0	0	0	0
35 Dividends	\$ 0	0	0	0	0	0	0	0	0	0	0
36 IRR to date	loss	loss	(52%)	(24%)	(5%)	7%	14%	14%	14%	14%	24%

Offering

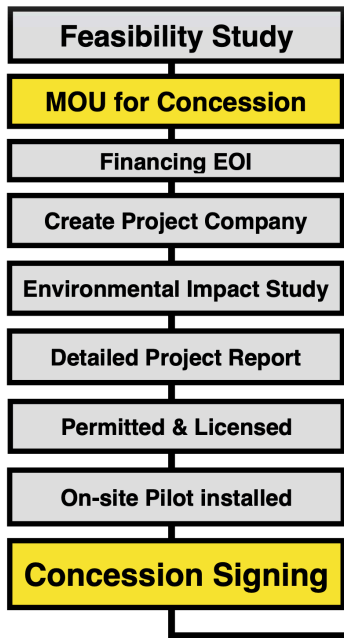
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Phase ➡	Capital (greenfield) Investment				IPO or Brownfield Investors
	Initial Development	Development Equity	Implementation Equity	Debt	
Amount to be Raised	\$0.2M	\$2.2M	\$8.6M	\$46.5M	
Status	To be raised	To be raised	Have commitment(s)		12-18 months from start of operations
Collateral/Asset	MOU and/or PPA		Installed equipment, Tax Credits, PPA		
Terms	Common + Preferred Shares			5-20 year term Limited Recourse	Dividends and share of profits
Exit	Exit at start of implementation (12-18 months)		Exit @ 18 months after start of operations	n/a	Dividends and profit distribution
Investment goals	Risk-adjusted returns or Bank Guarantee (BG)		>20% IRR	Low risk of default	Long-term, dependable cash flow
Target Return on Capital	72% (or 15% with BG)	54% (or 15% with BG)	36%	n/a	15%
Use of Funds & Milestones	Contract for Bankable Feasibility Study. Environmental impact Route Survey. Pilot ordered. Create project company in country.	Permits & Planning. Major contracts signed. Pilot installed. Full investment docs. Concession signed.	Overall Design and Docs. First phase procurement and implementation. Insurance & bonding.	Remaining Procurement, installation, and commissioning.	

Project Milestones and Spending Plan



PRE-IMPLEMENTATION 3-9 months



IMPLEMENTATION / Development

First phase ready in 12 months. Fully operational in 18 months,
Phased rollout: Design → Install → Test

