Malvar, Batangas, Philippines

New sustainable infrastructure

Tollway with integrated solar, wind, storage, EV charging, and utilities.

A vertically-integrated automated tollway for moving people and goods. Podway built alongside roadways and highways within public right-of-way easements. Includes a renewable energy grid with battery-backed solar and wind generation, on-street EV charging, and utilities.

Finance · Build · Own · Operate (FBOO)

Financial Summary - details on page 3-6

Project Cost (CAPEX) \$123.5M

\$2.7M per route-km

\$1,919 per resident cost

Annual Revenue \$101.5M

Multiple long-term contracts and revenue streams from passengers, renewables, advertising, freight, parcels, carbon credits, and attachment fees.

Operating Expenses (OPEX) \$31.6M

Rev share, monitor, security, clean, maintain

Net Operating Income \$52.4M

Multiple scenarios and metrics on page 4

Project Details

Length: 45 km

Guideway with stainless steel exterior, aluminum rails, galvanized steel supports at 24 m (79 ft) spacing. Expected 75+ year lifespan.

Number of Vehicles: 367

Automated, on-demand, battery-electric pods can carry 4 seated passengers or 1400 kg (1.5 ton) pallet-sized payload.

Number of Access Points: 306

Access points (pod stops) are electric lifts that lower pods to ground-level for boarding off the main line.

Serves all major destinations including: Airport(s), Train station(s), Bus terminal(s), Hospitals, Schools, Places of worship, Tourist sites, Grocery stores, Retail, Residential, Freight hubs, Industrial, Distribution centers, and Seaports.

Population served: 58K

72 km/h (45 mph) non-stop. Convenient to population of 57,941. Integrates with existing travel modes. Provides car-like convenience and train-like capacity.

Renewable Energy System: 10.6 MW

11 MW generation of clean and renewable energy. GHG reduction of 12,500 tCO2e per year.





Status and Milestones

First Pilot Installed & testing (Boston 2021)

Feasibility study Completed

Funding Partial (see page 5)

Insurance & Bonding Have commitment

Rights-of-Way agreement TBD

Route approved TBD

EPC selected 04/2023

First phase Permitted 05/2023

On-site Pilot installed 07/2023

Concession Signed 07/2023

Financial close 07/2023

First phase operational 01/2024

Full system operational 08/2024

Additional Info

Public webpage for Philippines
Request feasibility study





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Feasibility Study and Industry Comparables

Feasibility Study Summary

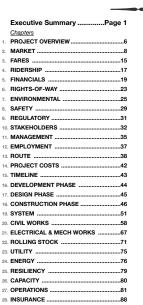
- √ Financial: Multiple sources of revenue, long-term contracts and network effects deliver durable cash flows and high margin operations.
- ✓ Regulatory: International Automated People Mover standards for system safety.
- ✓ Land acquisition: None. Installed within public rights-of-way (RoW) alongside roadways within utility-like aerial easements.
- ✓ **Government**: Provides aerial RoW easements through long-term concession agreement. Strong government support from revenue stream and no government funding. Provides public transport that is convenient, inclusive, accessible, sustainable, and equitable. No land use or negative impact on other modes of travel. Lowers gov't cost for road & bridge maintenance.
- ✓ **Construction**: 90% of work is competitively bid on fixed-price contracts with qualified and reputable firms. Infrastructure is built in factory which makes for fast installation and low disruption.
- ✓ Environmental: No significant environmental impact. Carbon negative. Pollution free. Powered by clean and renewable energy
- ✓ Societal: Fast to build and not disruptive. Improved safety, reduced crime. Creates jobs and economic growth. Eliminates congestion & parking issues. Integrates with existing transport.
- ✓ Technical: Exclusive, elevated, fully-automated guideway avoids complexities of multi-modal roadway. Similar to systems that have been safely operating for 45+ years. See box to right →

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Prepared for Md Alamgir Hossain Sunny under NDA

Malvar, Batangas, Philippines Solar Podway Project Feasibility Study

For lenders and equity investors to conduct due diligence and analyze business, financial, and technical feasibility of a podway project.





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Podway vs. ATN/PRT

No land use: podways go alongside existing roads use use low-cost stops to enter pods at ground level.

Low cost: mass production of civil infrastructure

Goods: automated transport of freight and packages

Utilities: integrates utility lines & street lighting

Energy: solar & wind on podway generate distributed renewable energy & storage to sell.

High capacity: 6-pod trains every second carry 86,400 seats/hr. Pod lifts can handle any loading demand.

High speed: 242 km/h (150 mph) over long distances

Convenience: road-like network with stops on every block achieve car-like convenience and availability.

Operational ATN/PRT Systems

Location	Name and Vendor	Route (km)	Vehicles	Service Year
Morgantown, West Virginia	Morgantown PRT	5.8	70	1975
London Heathrow Airport	ULTra	3.8	21	2011
Masdar City, UAE	2getthere	1.8	10	2010
Suncheon, South Korea	Vectus	4.6	40	2014
Raytheon, Massachusetts (tested)	PRT 2000	1.5	3	1995-1997

Related podway projects

Barishal, Bangladesh: In Development Phase. AECOM providing program management. Local firm preparing route survey and environment impact study.

Pilot: Installed in Oct 2021 in Massachusetts, USA. Testing underway and operational in Q4 2022.

Government commitments

for 8+ countries in Africa, Asia, and North America

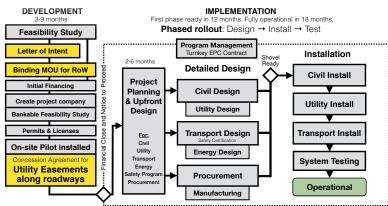
Feasibility Study and Industry Report available upon request.



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Project Details

Timeline



Top-level timeline and schedule

Partners and Major Contracts

Lead Developer Transit X
Accounting / CPA big 4

Concession Agreement Gov't (or private)

Financial advisor EACP

Program Management AECOM

Bankable Study KPMG/PwC/EY

Insurance Lloyds of London

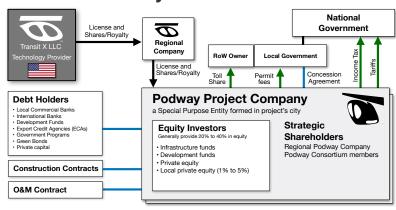
Transit Engineering Capgemini

Civil Works Competitive bid

Energy Systems Competitive bid

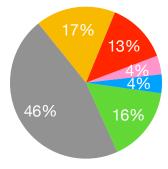
Manufacturing Multiple contracts

Project Structure



Use of Funds

- DevelopmentDesign
- ProcurementImplementation
- Continency



Use of Funds

	Task item	Cost (U
	DEVELOPMENT: 3 to 9 months	\$4.9
	Feasibility Study	544,
	Ridership-Revenue Study	346,
	Pilot	791,
	Civil planning & assessment	1,779,
	Contracts, Documentation & Legal	445,
	Project Management	395,
	Travel & Meetings	148,
	Contingency for Development Phase	494,
	MPLEMENTATION / EPC	\$118.6
I	DESIGN: 3 to 6 months duration	19,764,
	Financing fees	3,558,
	Contracts & Legal	1,186,
	Commission fee	3,597,
	Civil Design	3,558,
	Transport Design	2,569,
	Utility Design	2,372,
	Permitting & Approvals	1,383,
	Owner's Engineer and Rep	1,779,
	Project Management (through construction)	1,976,
	Independent Engineering Consultant	791,
F	PROCUREMENT	56,821,
	Substructure (vertical supports)	3,977,
	Superstructure (guideway)	24,433,
	Pods (vehicles)	4,546,
	Lifts	3,409,
	Solar & Wind generation	17,615,
	Battery packs (energy storage)	568,
	Shipping & Tariffs	2,273,
I	NSTALLATION: 12 to 18 month duration	\$21.
	Insurance & Bonding	419,
	Civil Structures (Podway)	9,660,
	Site work	966,
	Utility diversions	3,091,
	Foundations	2,415,
	Erection (labor + equipment)	2,898,
	Inspections and Certifications	290,
	Rolling Stock (Pods & Lifts)	6,930,
	Installation & Commissioning	2,772,
	Testing & Safety Certification	3,049,
	Documentation & Training	1,109,
	Facilities	2,100,
	Pod cleaning facilities	420,
	Repair & maintenance facilities	441,
	Pod parking garage	504,
	Control room	735,
	Energy Systems	1,890,
	Local all all are	1,512,
	Installation	-,,
	Utility Interconnects	
(378,i 21,052 ,i
	Utility Interconnects	378, 21,052 ,
1	Utility Interconnects Other	378,

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Business model

Operate tollway and collect fees for passenger trips, freight, and parcels. In pod direct marketing/advertising.

Renewable energy generation with storage. Utility attachment fees.

Concession Agreement with Government

- · Easement rights-of-way for 5% share of revenue
- Guaranteed minimum usage by government
- 35 to 50 yr term with extension or removal at end
- · A common carrier with social benefit
- · Can sell and distribute renewable energy
- · No land ownership
- · Local content %, Job transition programs
- Clear tender process & reasonable import tariffs
- · Formula for setting majority of fares.
- · Utility integration with attachment fees
- · Service quality levels, capped liability, safety program

Project's IRR

· Ability to move project funds into and out of the country

Financial Strengths

- **Predictable revenue** from long-term contracts and multiple revenue streams, including PPA.
- Durable High Margins from long-term contracts, network effects, high barriers to entry, a platform business model, a vertically integrated system, and exclusivity.
- Fixed price & time construction installation of factory-built light civil infrastructure. Phased roll-out.
- Low CAPEX and competitive with rebuilding a roadway or transition to electric vehicles. Lightweight vehicles and loads enable low cost civil structures. Rapid construction reduces interest on debt.
- Low OPEX because no driver cost, no fuel cost, low maintenance and repair costs, low marketing costs
- Low fixed OPEX over 75% of expenses are variable and proportional to revenue.
- Sustainable/Equitable Clean energy and transport delivers superior ESG/SDG/Triple-bottom line
- **Proven tech** Comparable systems have been operating safety for 40+ years in US. Fixed price contracts.

Financial Projections	Expected	50% less passenger trips	50% less passenger trips & 50% less freight trips	
Project cost / CAPEX	\$123.5M	\$123.5M	\$123.5M	
NET REVENUE	\$101.5M	\$76.8M	\$53.4M	
Passenger fares	\$48.2M	\$24.1M	\$24.1M	
Long-term guaranteed contracts (est.)	· ·	\$1.2M	\$1.2M	
Daily trips (% mode share)		45,652 (24%)	45,652 (24%)	
Avg. revenue per trip: \$	\$1.45			
Revenue per vehicle	\$276,650			
Advertising	\$1.2M	\$607.9K	\$607.9K	
per hour per passenger		***	• • • • • • • • • • • • • • • • • • • •	
Freight & Parcels	\$46.8M	\$46.8M	\$23.4M	
Long-term guaranteed contracts (est.)	\$3.3M	\$3.3M	\$1.6M	
Energy	\$1.9M	\$1.9M	\$1.9M	
\$/MWh (\$/GJ)	1	\$ 1.5.III	4.1.511	
EV & Carbon Credits	\$1.9M	\$1.9M	\$1.9M	
per tCO2e	\$120		·	
Attachment fees	\$1.5M	\$1.5M	\$1.5M	
OPEX	\$31.6M	\$25.4M	\$19.5M	
Toll share	\$5.1M	\$3.8M	\$2.7M	
Operations & Maintenance, SG&A	\$20.3M	\$15.4M	\$10.7M	
Depreciation / Reserve	\$6.2M	\$6.2M	\$6.2N	
EBIT	\$70.0M	\$51.4M	\$33.9M	
Interest Payment	\$8.3M	\$8.3M	\$8.3M	
Net Operating Income (NOI)	\$52.4M	\$36.6M	\$21.7M	
Gross Margin (OPEX/Revenue)	69%	67%	63%	
NOI / Project cost ratio	0.42	0.30	0.18	
Breakeven Revenue	36%		-	
Return of Capital	4.4 years			
DSCR	Year 1: 2.74 Year 5: 9.15			
Cash-Flow-to-Debt Ratio	0.50			
Valuation at year 5 (with P/E ratio of 4)	\$406.1M (16.4 times initial equity)			

35%

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10-year Pro Forma

Dollar values in thousands USD ('000)

						Do	iiai vaiues III	illousalius C	03D (000)	
Years	>	0	1	2	3	4	5	6	789	10
1 INCOME STATEMENT										
2 Net Revenues	\$	0 \$	30,459 \$	42,643 \$	59,700 \$	83,580 \$	101,531 \$	101,531	\$10,\$10,\$10,\$	101,531
3 % of steady-state revenue		0%	30%	42%	59%	82%	100%	100%		100%
4 Operating Costs	\$	0	7,615	10,661	14,925	20,895	31,806	31,806		31,806
5 Toll Share	\$	0.00	1,523	2,132	2,985	4,179	5,077	5,077		5,077
6 Operations & Maintenance, SG&A	\$	0	6,092	8,529	11,940	16,716	20,306	20,306		20,306
7 Depreciation / Reserve	\$	0	0	0	0	0	6,423	6,423		6,423
8 EBIT	\$	0	22,844	31,982	44,775	62,685	69,725	69,725		69,725
9 Interest Payment	\$	8,326 \$	8,326 \$	8,326 \$	8,326 \$	8,326 \$	8,326 \$	8,326	\$	8,326
10 Taxes	\$	0	2,178	3,548	5,467	8,154	9,210	9,210		9,210
11 Net Operating Income (NOI)	\$	(8,326)	12,341	20,108	30,982	46,205	52,189	52,189		52,189
12 BALANCE SHEET										
13 Total Assets	\$	127,177	127,398	127,707	128,140	128,466	128,466	128,466		128,466
14 Cash & Marketable Secur. (BOP)										
15 Fixed Assets (acquisition cost)	\$	127,177	127,398	127,707	128,140	128,466	128,466	128,466		128,466
16 Depreciation	\$	6,359	6,370	6,385	6,407	6,423	6,423	6,423		6,423
17 Accumulated Depreciation	\$	6,359	12,729	19,114	25,521	31,944	38,368	44,791		70,484
18 Total Liabilities	\$	103,761	103,761	103,761	103,761	103,761	103,761	103,761		103,761
19 Debt	\$	103,761	103,761	103,761	103,761	103,761	103,761	103,761		103,761
20 Equity	\$	24,705	37,046	57,153	88,135	134,340	186,529	238,718		447,474
21 Capital	\$	24,705	24,705	24,705	24,705	24,705	24,705	24,705		24,705
22 Retained Earnings	\$	0	12,341	32,448	63,430	109,635	161,824	214,013		422,769
23 CASH FLOW										
24 Free Cash Flow	\$	(127,177)	22,623	31,673	44,342	62,360	76,148	76,148		76,148
25 Cash From Operations	\$	0	22,844	31,982	44,775	62,685	76,148	76,148		76,148
26 Increases in Working Capital	\$	0	0	0	0	0	0	0		0
27 CAPEX	\$	127,177	221	309	433	326	0	0		0
28 Fixed Infrastructure	\$	106,829	0	0	0	0	0	0		0
29 Energy	\$	14,854	0	0	0	0	0	0		0
30 Pods	\$	552	221	309	433	326	0	0		0
31 Interest during construction	\$	4,941	0	0	0	0	0	0		0
32 Cash Flow From/To Finance	\$	120,140	(8,326)	(8,326)	(8,326)	(8,326)	(8,326)	(8,326)		(8,326)
33 Cash From/To Equity Investors	\$	24,705	0	0	0	0	0	0		0
34 Cash From/To Debt (Principal)	\$	103,761	0	0	0	0	0	0		0
35 Dividends	\$	0	0	0	0	0	0	0		0
36 IRR to date		loss	loss	(40%)	(11%)	9%	20%	26%		35%

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Offering

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		IPO or			
Phase -	Development Equity		Implementation Equity	Debt	Brownfield Investors
Amount to be Raised	\$0.5M	\$4.9M	\$19.3M	\$103.8M	
Status	To be raised To be raised		Have com	12-18 months from start of operations	
Collateral/Asset	MOU an				
Terms	Com	mon + Preferred S	hares	5-20 year term Limited Recourse	Dividends and share of profits
Exit		implementation months)	Exit @ 18 months after start of operations	n/a	Dividends and profit distribution
Investment goals	-	ted returns arantee (BG)	>20% IRR	Low risk of default	Long-term, dependable cash flow
Target Return on Capital	J.		36% n/a		15%
Use of Funds & Milestones	Contract for Bankable Feasibility Study. Environmental impact Route Survey. Pilot ordered. Create project company in country.	Permits & Planning. Major contracts signed. Pilot installed. Full investment docs. Concession signed.	Overall Design and Docs. First phase procurement and implementation. Insurance & bonding.	Remaining Procurement, installation, and commissioning.	

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