



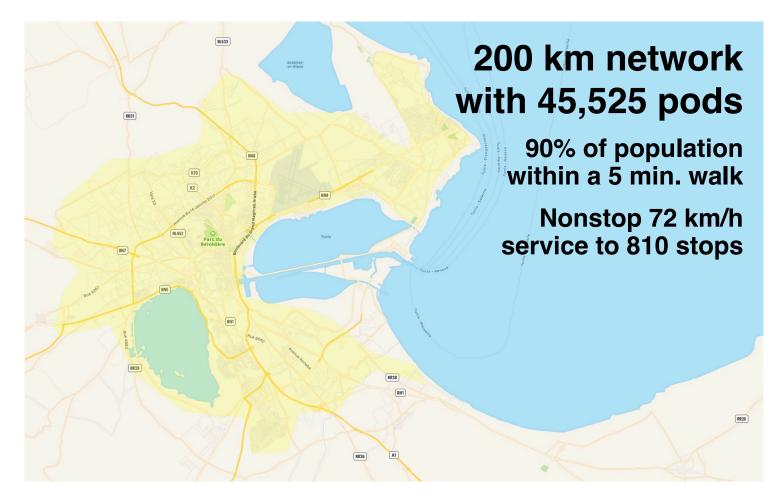
Transit X presents a preliminary proposal for a sustainable micro-rail network — a fleet of automated electric vehicles (pods) for passengers and freight on a local and regional podway providing equitable public transportation for

Tunis, Tunisia

This proposal is downloadable at transitx.com/proposals/Transitx X for Tunis, Tunisia.pdf

High capacity · High speed · Nonstop · 24/7 Solar powered · Zero Wait · Door-to-door · Resilient

A companion Transit X Handbook is available at transitxhandbook.pdf



Proposal Overview



Transit X proposes to finance, build and operate a sustainable microrail podway to carry passengers and freight for Tunis that makes the Transit X service convenient to 90% of the population.

Transit X efficiently services both suburbs and cities and provides for a higher quality of life. See transitx.com for more details. This 3-minute video (transitx.com/video) describes our innovative solution.

Major benefits

- · Reduce congestion
- · Provide parking relief
- Reduce pollution
- Improve safety

The Transit X Handbook (<u>transitx.com/</u> <u>transitxhandbook.pdf</u>) answers many questions about our service, the company, our technology, and the way we address: congestion, parking, road safety, pedestrian safety, ADA compliance, sustainability, fares,



solar+storage, construction, aesthetics, operations, economic development, quality of service, security, station footprint, equitability, carbon footprint, transit integration, resiliency, reliability, rights-of-way, and open space.

Congestion, parking, pollution, and safety

Most regions suffer from traffic congestion, limited parking, air pollution, and unsafe roads. Potential solutions are costly, but Transit X can solve these challenges without public funding. Transit X can integrate into the built environment, providing both short term relief and a long term solution.

High Capacity & High Speed

A single track carries 12,000 pods per hour (20,000 to 50,000 passengers per hour). Two boarding areas fit in a single car space and provide 2,000 boardings per hour. For urban commutes, pods trips are 3 times faster than car trips and the high-speed podway provides faster door-to-door trips than air travel for distances of 1,000 miles or less.

Zero Footprint and Minimal Disruption

Transit X features stops that don't interfere with pedestrians or other forms of transportation. We use easements alongside highway and roads and integrate utility lines and poles Non-stop interchanges fit above existing intersections. Factory-built tracks and posts enable fast installation with minimal disruption. There are options for long crossings using bridges or underground tunnels. Posts are typically spaced at 23 m (25 yds).

Low-cost Infrastructure & equitable fares

Transit X does not require government funding because our revenue from fares, freight, and advertising is greater than our costs. We have reduced or eliminated many costs of transportation including the cost of materials, land, construction, fuel, debt service, and labor. Our projects are typically financed by investment banks, private equity firms, banks, and governments.

Proven technology

Our team and partners have built fully automated systems that are now in operation around the world. Transit X may look unique, but the underlying design is very similar to systems that have been operating for 40 years with an exemplary safety record. The rollout and maiden flight occurred on Oct 29, 2018 in Leominster, Massachusetts. The first Transit X system will be demonstrated by the end of 2019.

Service Quality

Transit X provides on-demand, last-mile service that is superior to cars or buses. An operating agreement will guarantee high levels of availability and reliability. Our use of small vehicles (pods) makes this possible. By reducing car use, Transit X creates walkable and bike-friendly neighborhoods.

Less pollution: Air, Sound, Light, Visual, Water

Transit X offers a much higher quality of life by eliminating many forms of pollution. Pods are quiet, efficient and have zero emissions. Pods offer less visual impact than the existing roads and vehicles, and utility lines can be hidden within the track. At night, there is no light pollution from headlights or taillights. Water pollution from road runoff is significantly reduced. Parking lots and roadways can be converted into green space and community paths as they become unnecessary.

Sustainable and Efficient

Pods weigh only 55 kg (121 lbs) and achieve over 20 times the efficiency of electric cars. Solar, wind, and storage installed on our tracks and posts can provide 100% of the clean energy needed to power the system.

More Transit & Fewer Cars

Transit X provides the convenience and privacy that people value in cars, yet without the negative impacts of personal cars. Transit X combines the best of mass transit and personal transportation modes which will lead to greater use of public transit and fewer cars.

De-risking Projects

Transit X partners with large, established firms to provide fixed-price contracts for the engineering, certification, construction, and operations of a Transit X system. Theses partnerships enable Transit X to de-risk all of the major elements of the project, and provide performance guarantees. We work with local construction firms.

Jobs and Workforce Development

Many regional jobs will be created to build a new transportation infrastructure, as well many new types of jobs will be created from economic growth. The majority of

the construction jobs will be locally sourced and preferential hiring is given to those displaced by the transition.

Revenue Generator for Government

Not only does Transit X not require public financing, but the government and private easement owners receive 4-5% of gross revenue, which would be US\$76 million per year average over the first 10 years.

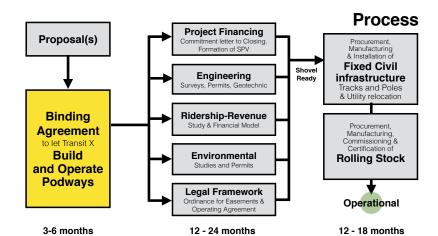
Short and Long Term Solution

A project could be operational within 24 months from the start of a project. Transit X offers a rapidly-deployable solution that provides long term benefits. We would form a local company to build, operate, and maintain the network. At least 75% of the profits would be invested back into the region.

Moving Forward

The diagram shows our process for a project. We submit a project proposal, then ask for a commitment for Transit X to build and operate a podway along rights-of-way easements. Example documents and a sample project schedule can be viewed at:

transitx.com/process



Evaluation

Please review our

preliminary proposal, and then ask us any questions. We would be happy to provide further information, address specific concerns, or meet with specific people or groups. Any routes or coverage areas shown on the map are only preliminary suggestions and actual routes would be determined based on needs, rights-of-ways, utility corridors, location of trees, and many other factors.

We expect this proposal to be reviewed by one or more committees or working groups. Familiar transportation options, such as buses, light rail, subways, and ridesharing services (including autonomous vehicles) may have already been considered. Very few options offer the convenience of cars with at least the capacity of buses, and most, if not all, require public funding and subsidies.

Private cars have a dominant mode share because people like the privacy and convenience of a car — despite the significant risks and negative impact associated with them. People won't give up their cars unless the alternative is both better and cheaper. That is what Transit X can provide.

We hope you agree that this proposal offers a way to address your challenges in both the short and long term, providing an option that is better and lower risk than any alternative — including continuing with the status quo.

We hope you will conclude that moving forward with Transit X is an excellent opportunity to meet your current and future challenges.

Once we agree to move forward, we look to receive a commitment for Transit X to build and operate a podway along rights-of-way easements.

A podway network is rolled out in phases that each take less than 24 months.

Other Resources

The links below provide general information about Transit X:

- One minute video overview (transitx.com/video)
- Transit X Handbook (transitx.com/transitxhandbook.pdf)
- Letters of Project Financing, Due Diligence, Contracts (<u>transitx.com/letters.pdf</u>)
- Memorandum of Understanding template (transitx.com/process/mou.html)
- Example Right-of-Way agreement (<u>transitx.com/process/resolution.html</u>)
- Operating Agreement (transitx.com/process/operating_agreement.html)
- General Q & A (transitx.com/QandA.html)
- Other proposals (transitx.com/proposals)

Addendum

The remaining pages of this proposal provide project-specific details:

- Project Overview and Impact pages 6 and 7
- Taxes and Fees pages 8 and 9
- Fares page 10 and 11
- Financial Project Summary with Pro Forma pages 12 and 13

We look forward to working with you to improve the quality of life for Tunis through better transportation.

Sincerely,



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Telephone: +1 508-596-7024 (WhatsApp connected)

Zoom e-room: https://zoom.us/j/8229009123

Website: transitx.com

Twitter: http://twitter.com/TransitXCorp

Mail: 1127 Commonwealth Ave #30, Boston, MA 02134 USA





	Iransit x .			
1	Transit X network length	200	km	
2	People (resident-equivalent) in region	2,700,000	resident-equivalent p	opulation
3	Route density ratio (route length to service area)	1.10		
4	Number of stops	810		
5	Triple-speed route length	-	km	
6	Water crossing route length		km	
7	Cost of fixed infrastructure	\$723,675,324		
8	per person	\$268		
9	Mode share of travel on Transit X (25% after first year)		after 10 years	
10 11	Distance traveled by passengers on Transit X, per year	18,589,500,000		
12	per day	50,930,137		
	Daily potential energy generation with standard panels on tracks	1,532.3		13.0% of max
13	Sustainable energy use per day	194.2	MWh	capacity
14	Energy storage capital cost for 1 day(s) of supply at \$250 per kWh	\$48,559,695		
15	Size (rated power) of solar installation	45,157	KW	
16	Cost to generate sustainable energy (at \$1,000 per kW)	\$45,157,424		
17	Cost of buying sustainable energy at \$0.15 per kWh	\$29,136		19% of OPEX
18	Daily passengers riding Transit X	2,065,500		77% of the pop.
19	Distance per passenger per day	_	km	
20	Average distance per trip (assuming 3 trips per day)		km	
21	Single passenger fare for shared 8 km trip	\$0.36	1.02	TND
22	Passenger distance traveled during peak hour	10,186,027		010/ of ownested and 100/
23	Breakeven	433,819	of people convenient	21% of expected and 18% to Transit X)
24	Boarding capacity	291,600	passengers per hour	(14% of customers)
25	Number of pods for peak demand	45,525	pods at 77% me	ode share
2526	Number of pods for peak demand Number of customers per pod		pods at 77% me and 59 people per	
			and 59 people per	
26	Number of customers per pod	45.4	and 59 people per km	
26 27 28 29	Number of customers per pod Distance per pod per year Two-layer pod garage area (24% of route with side-parking) Cost of pods	45.4 168,191 50,078	and 59 people per km	pod
26 27 28	Number of customers per pod Distance per pod per year Two-layer pod garage area (24% of route with side-parking)	45.4 168,191 50,078 \$295,912,500	and 59 people per km m ²	pod
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26 27 28 29 30	Number of customers per pod Distance per pod per year Two-layer pod garage area (24% of route with side–parking) Cost of pods Capital cost of energy generation and storage	45.4 168,191 50,078 \$295,912,500	and 59 people per km m ² is \$84 per person	pod 0.1% of car parking
26 27 28 29 30 31	Number of customers per pod Distance per pod per year Two-layer pod garage area (24% of route with side–parking) Cost of pods Capital cost of energy generation and storage Project Finances Total Project Cost Project cost per km	45.4 168,191 50,078 \$295,912,500 \$121,832,255 \$1,141,420,080 \$5,720,702	and 59 people per km m² is \$84 per person is \$45 per person 3,195,976,223 per km	pod 0.1% of car parking TND
26 27 28 29 30 31 32 33 34	Number of customers per pod Distance per pod per year Two-layer pod garage area (24% of route with side–parking) Cost of pods Capital cost of energy generation and storage Project Finances Total Project Cost Project cost per km Equity financing	45.4 168,191 50,078 \$295,912,500 \$121,832,255 \$1,141,420,080 \$5,720,702 \$342,426,024	and 59 people per km m² is \$84 per person is \$45 per person 3,195,976,223 per km 958,792,867	pod 0.1% of car parking TND TND
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26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41	Number of customers per pod Distance per pod per year Two-layer pod garage area (24% of route with side–parking) Cost of pods Capital cost of energy generation and storage Project Finances Total Project Cost Project cost per km Equity financing Debt financing Debt service (per year)	45.4 168,191 50,078 \$295,912,500 \$121,832,255 \$1,141,420,080 \$5,720,702 \$342,426,024 \$798,994,056	and 59 people per km m ² is \$84 per person is \$45 per person 3,195,976,223 per km 958,792,867 2,237,183,356	pod 0.1% of car parking TND TND TND TND
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26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43	Number of customers per pod Distance per pod per year Two-layer pod garage area (24% of route with side—parking) Cost of pods Capital cost of energy generation and storage Project Finances Total Project Cost Project cost per km Equity financing Debt financing Debt service (per year) Yearly fees and taxes (U\$\$35 per capita)	45.4 168,191 50,078 \$295,912,500 \$121,832,255 \$1,141,420,080 \$5,720,702 \$342,426,024 \$798,994,056 \$135,828,989 \$95,794,919	and 59 people per km m ² is \$84 per person is \$45 per person 3,195,976,223 per km 958,792,867 2,237,183,356 380,321,170 268,225,772	pod 0.1% of car parking TND TND TND TND TND TND TND TN
26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44	Number of customers per pod Distance per pod per year Two-layer pod garage area (24% of route with side–parking) Cost of pods Capital cost of energy generation and storage Project Finances Total Project Cost Project cost per km Equity financing Debt financing Debt financing Project cost per year) Yearly fees and taxes (US\$35 per capita) OPEX + Debt service + Tax + Fees	45.4 168,191 50,078 \$295,912,500 \$121,832,255 \$1,141,420,080 \$5,720,702 \$342,426,024 \$798,994,056 \$135,828,989 \$95,794,919	and 59 people per km m² is \$84 per person is \$45 per person 3,195,976,223 per km 958,792,867 2,237,183,356 380,321,170 268,225,772	pod 0.1% of car parking TND TND TND TND TND TND TND TN
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26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46	Number of customers per pod Distance per pod per year Two-layer pod garage area (24% of route with side–parking) Cost of pods Capital cost of energy generation and storage Project Finances Total Project Cost Project cost per km Equity financing Debt financing Debt financing Project costs per capita) OPEX Debt costs — per person Number of motor vehicles displaced Yearly cost of cars displaced — per person Operating costs per passenger-km	45.4 168,191 50,078 \$295,912,500 \$121,832,255 \$1,141,420,080 \$5,720,702 \$342,426,024 \$798,994,056 \$135,828,989 \$95,794,919 \$423 1,858,950 \$6,197 \$0.00	and 59 people per km m² is \$84 per person is \$45 per person 3,195,976,223 per km 958,792,867 2,237,183,356 380,321,170 268,225,772 368,225,772 1,184 motor vehicles 17,350	pod 0.1% of car parking TND TND TND TND TND TND TND TN



Impact of proposed network

1	Reduction in GHG emissions (metric tons CO2-eq)	1,835,713 MTCO2-eq annually
2	Estimated cost to maintain public roadways	\$37,311,080 annually
3	Reduced waste products	297,897 metric tons annually
4	Travel time saved (non-stop travel and congestion)	438 hrs/person annually
5	Cost savings from reduced car ownership	\$4,915 per person annually
6	Increase in household income (from time savings and car costs)	151%
7	Reported injuries avoided	11,525 annually
8	Lives saved (from safety)	115 annually
9	Land freed from parking (10,565 acres)	42,755,850 m ²
12	Temperature reduction (from heat island effect & GHG reductions)	0.5 to 2 °C
11	Health care savings (from pollution, injuries)	High

Model Inputs

	woder inpu	als.		
15	Ratio of road length to track length	4		
16	Walking speed	-	km/h	
17	Width of convenient swath along track	0.82		
18	Fixed cost per km (track & posts)	\$2,790,000	7,812,000	TND
19	Water crossing: additional cost per km	\$8,370,000	.,,	
20	Triple-speed: additional cost per km	\$5,580,000		
21	Rate factor for water crossings or high-speed links.	2.2		
	Average distance traveled per person per year			
22	(for trips under 1600 km)	10,000	km	
23	Average distance per day per person	27	km	
24	Mode share % of people convenient to Transit X	85%	at 5 min walk.	
25	Percentage of daily demand during peak hour	20%		
26	Maximum capacity per track	41,953	pph	
27	Average dwell time during peak hour	10	seconds	
28	% of pods traveling on route with highest demand	18%		
29	Average speed of pod	72	km/h	45 mph
30	Average # of trips for a daily customer	3	per day	
31	Average passengers per pod during peak hours	3.9	passengers	
32	Average passengers per pod	2.4	passengers	
	Average discount per passenger	27%		
33	Maximum passengers per pod		passengers	
34	Empty pods: Percentage non-revenue	25%		
35	Ex-Factory cost per pod	\$5,000	14,000	TND
36	Worldwide Median Income per Household (US\$)	10,000	28,000	
37	Average number of residents per household	2.3		TND
38	Base fare per km	\$0.07		TND
39	(per mile)	\$0.12	0.3	TND
40	O&M as % of project cost	5%		
41	Percentage debt financed	70%		
42	Length of loan/debt		years	
43	Interest rate for debt	7%		
44	kg CO2 emissions per liter of gasoline	2.37	•	TAID
45	Monetary value of 1 hour personal time (USD)	\$0.88		TND
46	Eat. roadway maintenance per year per km	\$51,000	142,800	IND
47	Area of one parking lot space Commercial income of land (annual)		m²	TND
48	Distance from roadway that is convenient	0.25	per m ²	TND
49	Stops per km	4.0	KIII	
50	Boarding capacity per stop	360	nnh	
52	Solar panel area per meter of track	2.0	ррп	
53	Cost of sustainable energy and storage		per kWh	
54	Global Horizontal Irradiance (GHI)		kWh/m²/day	
55	Cost to generate sustainable energy	\$1.000		
56	Storage per column	. ,	kWh	
57	Typical span	23		44
58	Energy storage cost		per kWh	
59	Energy storage capacity		days	
60	Area of parked pod	2.20	m²	
61	Distance discount at max distance	40%		
62	Max distance discount	500	km	
63	Max usage discount at 10,000 km per capita	50%		
64	Shared Pod Discount	20%		
65	Shared Pod Compartment Discount	40%		
66	Mode share starting discount	67%		

Model Inputs (continued)

68	Name of region or project	Tunis, Tunisia
69	Currency name	TND
70	Equal to US\$1	2.8
71	Sustainable energy/electricity generation & storage as	CAPEX
72	Land area of region (sq. km)	213
73	Number of residents in region	2,700,000
74	% travel within region	90%
75	% of land area served by roads	85%
76	Coverage: % of pop. convenient (5 min walk) to Transit X	90%
77	Annual median household income (US\$)	\$3,500
78	Convenient walk time to stop (min)	5
79	Triple-speed route length (km)	0
30	Water crossing route length (km)	0.0
81	Visitors per year	0
82	Average length of visit (days)	2
83	Solar production ratio	1.57
84	Regional Fare Factor	1.0
85	EPC costs & contingency	30%
86	Triple-speed (km/h)	242
87	Daily Passengers Adjustment	100%
88	Number of Stops Adjustment	100%
89	Mode Share Adjustment	100%

Pod & Car

		Pod	Car
87	Service life (years)	20	12
88	Full cost of vehicle per year	\$200	\$9,000
89	Public cost to maintain infrastructure (per km)	\$0	\$100,000
90	Energy consumption (MPGe)	3564	24
91	Energy consumption (liters/100km)	0.07	9.8
92	Energy consumption (Watt-hours/km)	9	1375
93	mass of CO2 per vehicle per km (kg)	0	0.09875
94	Vehicle mass (kg)	45	1950
95	Average speed of urban travel (km/h)	72	16
96	Typical travel time (in minutes) for 8 km trip	7	31
97	Fare/cost per km	\$0.07	\$0.62
98	Number of deaths per 100M passenger-km	0.00001	1
99	Number of injuries per 100M passenger-km	0.0006	62
100	Volume to park (cubic meters)	5.7	70.9



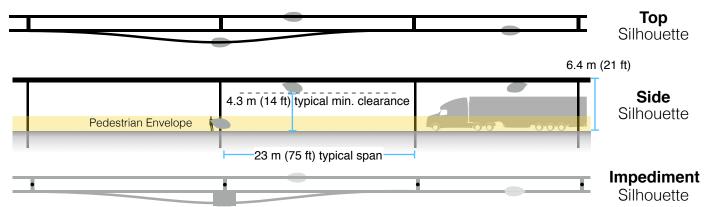
5% of gross revenue is paid for air rights and local taxes.

A minimum payment is based on the Footprint and the Transit X Commercial Rate (TXCR).

1	Air-rights and Local Taxes		(for calculating mi	nimums)	
2	Total commercial land (estimated)	18,105,000	m²		acres
3	Total commercial gov't revenue (US\$)	\$1,267,350		3,548,580	TND
4	TXCR (Transit X Commercial Rate)	\$0.07	per m ² (estimated)	0.2	TND
5	TXCR is the yearly tax rate per land area. Calculation: total land area of commercial properties in the governmental region, divided by all the governmental income generated by those properties. The TXCR is used to calculate the minimum tax/fee.				
7	Private Easement Fees	For exam	ole		
8	4% of gross revenue	\$96.02	per route-meter		
9	Minimum per year	\$0.10	per route-meter		
10	Transit X payment to Gover	nment			
10	Transit X payment to Gover % of route on government easements		estimated		
				263,934,160	TND
11	% of route on government easements	98%			TND TND
11	% of route on government easements Total air-rights and local taxes	98% \$94,262,200	per year		TND
11 12 13	% of route on government easements Total air-rights and local taxes per resident	98% \$94,262,200 \$35	per year	98 58,121	TND
11 12 13 14	% of route on government easements Total air-rights and local taxes per resident	\$9 4,262,200 \$35 \$20,757	per year	98 58,121 0	TND TND
11 12 13 14 15	% of route on government easements Total air-rights and local taxes per resident with a minimum of	\$9 4,262,200 \$35 \$20,757	per year	98 58,121 0	TND TND TND
11 12 13 14 15	% of route on government easements Total air-rights and local taxes per resident with a minimum of Other financial benefits to	98% \$94,262,200 \$35 \$20,757 Government	per year	98 58,121 0	TND TND TND TND
11 12 13 14 15 16	% of route on government easements Total air-rights and local taxes per resident with a minimum of Other financial benefits to C Less road maintenance from lower VMT	\$94,262,200 \$35 \$20,757 Government	per year	98 58,121 0	TND TND TND TND TND

Footprint calculations for minimum fee

Yearly fees and taxes



Pod landing area: 1.5m x 2.5m with 3m minimum spacing

1	Footprint Calculations	Metric		Imperial
2	Track width	0.30	m	
3	Track height	0.60	m	
4	Post diameter	0.3	m	
5	Post cross section	0.07	m ²	
6	Stop landing area	<u>3.75</u>	m ²	
7	width	<u>1.5</u>	m	
8	length	<u>2.5</u>		
9	Ramp length	<u>21</u>		
10	Typical Span	<u>23</u>		
11	Number of posts per unit length	<u>43.5</u>	poles per km	
12	Post height	<u>6</u>	m	
13				
14	Single track	1022.1	m ²	
15	Area of Side Silhouette	678.3	m ²	
16	Area of Top Silhouette	313.1	m ²	
17	Impediment Area (adjusted)	30.7	m ²	
18				
19	Dual track	1322.1	m ²	
20	Area of Side Silhouette	678.3		
21	Area of Top Silhouette	613.1		
22	Impediment Area (adjusted)	30.7		
23	(, ,			
24	Stop	82.1	m ²	
25	Area of Side Silhouette	25.2		
26	Area of Top Silhouette	19.4		
27	Impediment Area (adjusted)	37.5	m ²	
28	, ,			
29	Stops with dedicated landing areas	2	stops per km	
30	% of dual track	100%	stops per kill	
31	70 of dual frack	100 70		
32	Average area per unit length	1,486	m² per route-km	
33				
34	Contract values			
35	% gross revenue for government on private prop.	1%		
36	% gross revenue for private easement	4%		
37	% gross revenue for government easement	5%		
38	Impediment Factor	10		
	podioner dotor	1.0		



Fair Fare Formula

Summary

The average commute would be 3.5 times faster saving each commuter 295 hours per year.*

At 0.12 TND per km, a typical commute on Transit X is 17% less than public transit and 74% less than a Taxi.*

Trip Lenath

						1111	o reilia	111	
All price	es in TNI)	4	2 km		1	0 km)	40 km
Transit X		0.25 to 0.41 2 min., 3.6x faster			1.23 to 2.05 n., 3.6x fa		4.70 to 8.02 33 min., 3.4x faster		
	transi erage	t		1.39		2	2.21		3.24
sepou	Taxi		2 to	1.93 o 6 minute	es	8 to	8.38 30 minu	tes	32.61 30 to 120 minutes
Common public modes	ber/Lyft		2 to	1.47 o 6 minute	es	8 to	6.04 30 minu	tes	23.18 30 to 120 minutes
d uou	blic Bus	5	3 tc	1.12 12 minute	es	15 tc	1.12 60 minu	ıtes	1.71 60 to 240 minutes
Com	Train		2 tc	1.68 12 minute	es	8 to	1.98 60 minu	tes	3.09 30 to 240 minutes
Personal car			1.51 6 minut	es		1.54 30 minu		15.94 30 to 120 minutes	
	Avg. Low Speed Speed	High speed				Max Time	Mode sha 6% 70%	-	* All numbers on mode shares, speeds, and cost
Travel mode	km/h km/h	km/h		nclud Over es km per-km	Km k	km per min	2 10	40	are rough estimates
Taxi	30 20	80	1.12	1 0.56	0.5 1	00 0.50	5% 4%	1%	
Uber/Lyft	30 20	80	0.89	1 0.45	0.5 1	00 0.25	10% 10%	2%	
Public Bus	15 10	40	1.12	20 0.03	0.5	50 0	50% 50%	40%	

Base fares are set for first 5 years, then adjusted by formula. A 20% discount on a shared pod and a 40% discount on a shared compartment. Trips are discounted proportional to their length reaching a maximum of a 40% discount on a 500 km trip. No congestion—based pricing. Fares are proportional to the median income of the area and inversely proportional to per capita use, so the more use of Transit X, the lower the base fare up a to 50% discount. The amount of market—rate fares must be less than the amount of discounted fares. Transit X Fair Fare Formula and Fair Freight Formula is universal and applies to all regions and all times.

0.04 2 100

0.37 0.1 400

0.12 0.1

35% 36% 57%

30

72

30

10

72

20

80

72

80

1.68

0.75

0

Train

Transit X

Personal car

0.01



Fair Fare Formula

Fare rates are updated annually using this formula

Global Income		Name	Value	Units	Description of the value or model input	In USD
8 PercentinormeForTr 6 Global Fasts 0.24 TND/m 6 Global Fasts 0.24 TND/m 6 Global Fasts 0.24 TND/m 6 IncomePists 58,800 TND 7 Regional Fasts 0.09 TND/m 7 Regional Fasts 0.09 TND/m 7 Regional Fasts 0.09 TND/m 8 UnderfromeFast 0.16 TND/m 10 Regional Fasts 0.04 TND/m 10 Regional Fasts 0.04 TND/m 11 Regional Fasts 0.04 TND/m 12 Regional Fasts 0.04 TND/m 13 Popular Court 1 TND/m 14 PassengerTrave*[8,589,500,000 km 15 Resident 1 2.20 TND/m 16 Regional Fasts 1 2.20 TND/m 17 Regional Fasts 1 2.20 TND/m 18 Regional Fasts 1 2.20 TND/m 19 PassengerTrave*[8,589,500,000 km 19 Special Fasts 2 2.20 TND/m 19 PassengerTrave*[8,589,500,000 km 19 PassengerTrave	1	GlobalIncome	28,000	TND		10,000
sumport 4 Clobalistae 0.24 TND/m Clobal rate: Global income For a transportation under Household process and transportation under Household process. A company of the Compa	2		23,000	km	Travel distance per household per year on any mode for trips under 1600 km. A global constant	
GlobalRate 0.24 TND/km Global rate. GlobalIncome* PercentIncomeForTransport / AllTravel 0.09 S.3.500 TND Modes	3		20%		% of median household income for all transportation under 1600 km trips. A global constant.	
Median household income at first stop (per person per day). External input. Based on reliable public data source updated annually. Median household income at destination per trip. External input. Based on reliable public data source updated annually. Median household income at destination per trip. External input. Based on reliable public data source updated annually. Median household income at destination per trip. External input. Based on reliable public data source updated annually. Median household income at destination per trip. External input. Based on reliable public data source updated annually. Median household income adjustment: New York (Median household income adjustment: No. 0.00 Nominal rale: Regional/Rate Regi	4		0.24	TND/km	Global rate: GlobalIncome * PercentIncomeForTransport / AllTravel	0.09
RegionalRate 0.09 TND/km Regional rate based on median income: Median household income at destination per trip. External input. Based on reliable public data 0.03 NDK/km Regional rate based on median income: NDK/km Regional rate rate NDK/km Regional r	5	IncomeFirst		TND	Median household income at first stop (per person per day). External input. Based on reliable	\$3,500
RegionalFlate 0.09 TND/km (diachincomeFirst* PercentincomeForTransport/AllTravel UnderfromeFiste 0.16 TND/km (diachincomeFirst* PercentincomeForTransport/AllTravel Under global income adjustment: (flegionalRate 4.0balfate) (flegionalRate 4.0balfate) (flegionalRate 5.0cat flowers) (flegionalRate 6.0cat flowers	6	IncomeDest	\$14,700	TND	Median household income at destination per trip. External input. Based on reliable public data	\$5,250
Nominalization Nomi	7	RegionalRate	0.09	TND/km	Regional rate based on median income:	0.03
NominalFlate 0.24 TND/km Nominal rate: RegionalRate + UnderincomeRate 0.09	8	UnderIncomeRate	0.16	TND/km	•	0.06
Regional Fartor 1.00	9	NominalRate	0.24	TND/km		0.09
11 AdjustedRate 0_24 TND/km Regional adjusted rate: NominalRate * RegionalFactor Population in region. Updated annually based on trusted public data source. 12 UsageMaxDiscount 50% Fare Discount when Transit X travel per household equals AllTravel. Global constant. 13 PassengerTravel I8,589,500,000 km Fare Discount when Transit X travel per household equals AllTravel. Global constant. 14 PassengerTravel I8,589,500,000 km Fare Discount when Transit X travel per household equals AllTravel. Global constant. 15 ModeShare 30% Passenger trips. Audited. 16 BaseRate 0_21 TND/km Fassenger trips. Audited. 17 SpecialRaseFactor 2_20 TND/km Base rate for single-passenger trips. Audited. 18 SpecialRaseFactor 2_20 TND/km Base rate for water crossings or high-speed links. Global constant. 19 DistanceDiscount 40% TND/km Base rate for high-speed fivavel or water crossings: BaseRate 2 SpecialRaseFactor Distance discount at max distance. Global constant. 10 DistanceDiscount 20% StanceDiscount 40% StanceDiscount All All StanceDiscount	10	RegionalFactor	1.00			
PasengerTravel 8,589,500,000 km PasengerTravel 8,589,500,000 km Total passenger distance traveled previous calendar year: Based on expected mode share for first 3 years. Based on actual passenger frost, Audited. Percent of Total Travel Per Capita on Transit X: PassengerTravel 7,589 cialBaseRate 0.21 TND/km SpecialBaseRate 0.46 TND/km DistanceDiscount 40% 500 km 500 k	11	AdjustedRate	0.24	TND/km		0.09
Total passenger flavel [8,589,500,000 km first 3 years. Based on actual passenger frips. Audited. ModeShare 30% Percent of Total Travel Per Capital on Transit X: Passenger flavel Number of first 3 years. Based on actual passenger frips. Audited. BaseRate 0.21 TND/km 7. SpecialRateFactor 2.20 Rate for single-passenger pod (without discounts) (1- UsageMaxDiscount x mint, ModeShare) x AdjustedRate Rate lactor for water crossings or high-speed travel or water prossings: BaseRate 1. SpecialRateFactor or water crossings or high-speed travel or water prossings: BaseRate 1. SpecialRateFactor or water crossings or high-speed travel or water prossings: BaseRate 1. SpecialRateFactor or water crossings or high-speed travel or water prossings: BaseRate 1. SpecialRateFactor or water prossings: BaseRate 2. SpecialRateFactor or water prossings: BaseRate 2. SpecialRateFactor or water prossings: BaseRate 2. SpecialRateFactor proster proster prostings: BaseRate 2. SpecialRateFactor proster p	13	Population	2,700,000		Population in region. Updated annually based on trusted public data source.	
Presser Traver 19,389,500,000, km first 3 years. Based on actual passenger trips. Audited. Percent of Total Traver Per Capita on Transit X. Passenger Traver / (Population x All Traver)	12	UsageMaxDiscount	50%		Fare Discount when Transit X travel per household equals AllTravel. Global constant.	
PassengerTravel / (Population x AllTravel) Base Rate	14	PassengerTravel	8,589,500,00	OC km		
No. Continue	15	ModeShare	30%		·	
SpecialBateFactor 2.20 Bate factor for water crossings or high-speed links. Global constant.	16	BaseRate	0.21	TND/km		0.07
Special content Special co	17	SpecialRateFactor	2.20		·	
DistanceDiscount 40% Distance discount at max distance. Global constant.	18	SpecialBaseRate	0.46	TND/km		0.16
Distance Discount Discount amount per km: BaseRate x Distance Discount Amazon Discount amount per km: BaseRate x Distance Discount Amazon Discount One Discount Discount One Discount Discount One Discount One Discount Discount One Discount	19	DistanceDiscount	40%		·	
SeniorDiscount 20% Senior discount set according to local regulations	20		500	km	Max distance discount. Global constant.	
Senior Discount 20% Student Discount 20% Student Discount 20% Disability Discount 20% Disability discount set according to local regulations Disability Discount 20% Discount set according to local regulations Disability Discount set according to local regulations Disability Discount set according to local regulations Discount Set 20% Discount set according to local regulations Discount Set 20% Discount set according to local regulations Discount for a shared pod. Set by Transit X per year. 15% minimum and 30% maximum. Maximum yearly change is one percentage point. Rate for a shared pod. BaseRate x (1 - SharedPodDiscount) Discount for shared compartment. Set by Transit X per year. 25% minimum and 40% maximum. Maximum yearly change is one percentage point. Rate for shared compartment BaseRate x (1 - SharedCompartment BaseRate x (1 - SharedCompartment BaseRate x (1 - SharedCompartment) BaseRate x (1 - Senior IsountAmount) x (1 - SharedCompartment) BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartment) BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartmentDiscount) x (1 - MaxDistanceDiscount) DistanceBase 13,756,230,000 km Passenger distance under base fare: DistanceBase 74%	21		0.000166	TND/km	·	
Student Discount Disability Discount Disability Discount 20% Disability Discount set according to local regulations Disability Discount Set According to local regulations Disability Discount Set According to local regulations DiscountBaseRate 0.17 TND/km Discount for a shared pod. Set by Transit X per year. 15% minimum and 30% maximum. Maximum yearly change is one percentage point. SharedCompartment Discount 40% Discount for a shared pod. Set by Transit X per year. 15% minimum and 30% maximum. Maximum yearly change is one percentage point. Rate for a shared pod. BaseRate x (1 - SharedPodDiscount) Discount for shared compartment. Set by Transit X per year. 25% minimum and 40% maximum. Maximum yearly change is one percentage point. TND/km Rate for shared compartment Set by Transit X per year. 25% minimum and 40% maximum. Maximum yearly change is one percentage point. TND/km Rate for Shared Compartment BaseRate x (1 - SharedCompartment BaseRate x (1 - SharedCompartment) BaseRate x (1 - SharedCompartment BaseRate x (1 - SharedCompartment) BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartmentDiscount) x (1 - MaxDistanceDiscount) SharedCompartment Rate O.06 TND/km Rate for a Senior taking a 500 km trip in a shared compartment. BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartmentDiscount) x (1 - MaxDistanceDiscount) SharedCompartment Rate O.06 TND/km Rate for a Senior taking a 500 km trip in a shared compartment. BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartmentDiscount) x (1 - MaxDistanceDiscount) SharedCompartment Rate O.06 TND/km Rate for a Senior taking a 500 km trip in a shared compartment. BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartmentDiscount) x (1 - Sha	22	SeniorDiscount	20%			
DisabilityDiscount 20% DiscountBaseRate 0.17 TND/km DiscountGase Pate: BaseRate x (1 - SeniorDiscount) Discount for a shared pod. Set by Transit X per year. 15% minimum and 30% maximum. Maximum yearly change is one percentage point. SharedCompartment Discount Discount for shared compartment. Set by Transit X per year. 25% minimum and 40% maximum. Maximum yearly change is one percentage point. Rate for a Shared Compartment Rate Discount for shared compartment. Set by Transit X per year. 25% minimum and 40% maximum. Maximum yearly change is one percentage point. Rate for shared compartment Rate D.12 TND/km Rate for shared compartment BaseRate x (1 - SharedCompartment BaseRate x (1 - SharedCompartment) BaseRate x (1 - SharedCompartment) BaseRate x (1 - SharedCompartment) BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartment) SharedCompartment Rate D.06 TND/km Rate for a Senior taking a 500 km trip in a shared compartment. BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartment) x (1 - SharedCompartme		StudentDiscount	20%			
Discount for a shared pod. Set by Transit X per year. 15% minimum and 30% maximum. Maximum yearly change is one percentage point. Rate for a Shared PodBate Discount		DisabilityDiscount	20%			
Maximum yearly change is one percentage point. SharedCompartment Discount 40% SharedCompartment Rate O.12 TND/km Rate for a shared compartment. Set by Transit X per year. 25% minimum and 40% maximum. Maximum yearly change is one percentage point. TND/km Rate for shared compartment. Set by Transit X per year. 25% minimum and 40% maximum. Maximum yearly change is one percentage point. TND/km Rate for shared compartment BaseRate x (1 - SharedCompartment) SingleOccupancyMa xDistance Senior + Senior + BaseRate x (1 - SharedCompartmentDiscount) TND/km Rate for a Senior taking a 500 km trip in a shared compartment. BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartmentDiscount) x (1 - MaxDistanceDiscount) TND/km SoPoctIncomeAtDest DistanceBase 13,756,230,000 km Passenger distance under base fare. Audited value from operational data. PercentBase 74% BaseRevenue 2,081,959,423 TND Annual revenue from all travel under base rate. Audited value from operational data. Average fare discount from Base Rate: 1 - (BaseRevenue / (DistanceDase x BaseRate)) MarketRateCap 77% MarketRateCap 77% MarketRateCap AverageDiscount x MarketFactor Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Cap on passenger travel distance at market rate:	24	DiscountBaseRate	0.17	TND/km	Discounted base rate: BaseRate x (1 - SeniorDiscount)	0.06
26 SharedPodRate 7 SharedCompartment Discount 40% Discount for shared compartment. Set by Transit X per year. 25% minimum and 40% maximum. Maximum yearly change is one percentage point. 28 SharedCompartment Rate 7 ND/km Rate for Shared compartment BaseRate x (1 - SharedCompartment BaseRate x) (1 - SharedCompartment) (1 - SharedCompart	25	SharedPodDiscount	20%			
SharedCompartment Rate	26	SharedPodRate	0.17	TND/km		0.06
SharedCompartment Rate	27		40%			
Senior + Senior + Rate for a Senior taking a 500 km trip in a shared compartment. Senior + Saered Compartment Rate 10.06 TND/km Shared Compartment Rate 10.06 TND/km Saered x (1 - Senior DiscountAmount) x (1 - Shared Compartment Discount) x (1 - MaxDistanceDiscount) SopetincomeAtDest DistanceBase 13,756,230,000 km Percent Base Rate x (1 - Senior DiscountAmount) x (1 - Shared Compartment Discount) x (1 - MaxDistanceDiscount) Percent of passenger distance under base fare. Audited value from operational data. Percent of passenger distance under base fare: DistanceBase / PassengerTravel BaseRevenue 2,081,959,423 TND Annual revenue from all travel under base rate. Audited value from operational data. Average Discount 27% Market Factor Market Rate Cap 27% Market rate factor. Negotiated value for setting ratio of AverageDiscount Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Cap on passenger travel distance at market rate:	28		0.12	TND/km	Rate for shared compartment	0.04
Rate for a Senior taking a 500 km trip in a shared compartment. BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartmentDiscount) x (1 - MaxDistanceDiscount) SoPotIncomeAtDest 25%	29		0.14	TND/km		
Composition	30	Senior + SharedCompartment	0.06	TND/km	BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartmentDiscount) x (1 -	0.02
DistanceBase 13,756,230,000 km Passenger distance under base fare. Audited value from operational data. Percent of passenger distance under base fare: DistanceBase / PassengerTravel Annual revenue from all travel under base rate. Audited value from operational data. AverageDiscount 27% AverageDiscount 27% Average fare discount from Base Rate: 1 - (BaseRevenue / (DistanceDase x BaseRate)) Market Factor 1.0 Market rate factor. Negotiated value for setting ratio of AverageDiscount Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Cap on passenger travel distance at market rate:	31	50PctIncomeAtDest	25%			
Percent of passenger distance under base fare: DistanceBase / PassengerTravel Annual revenue from all travel under base rate. Audited value from operational data. AverageDiscount 27% Annual revenue from all travel under base rate. Audited value from operational data. Average fare discount from Base Rate: 1 - (BaseRevenue / (DistanceDase x BaseRate)) MarketFactor 1.0 Market rate factor. Negotiated value for setting ratio of AverageDiscount Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Cap on passenger travel distance at market rate:	32	DistanceBase	3,756,230,00	OC km	,	
BaseRevenue 2,081,959,423 TND Annual revenue from all travel under base rate. Audited value from operational data. Average fare discount from Base Rate: 1 - (BaseRevenue / (DIstanceDase x BaseRate)) MarketFactor 1.0 Market rate factor. Negotiated value for setting ratio of AverageDiscount Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Rate TravelCap 3 700 199 842 km Daniel TravelCap 3 700 199 842 km AverageDiscount rate: Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Cap on passenger travel distance at market rate:	33				Percent of passenger distance under base fare:	
1 - (BaseRevenue / (DIstanceDase x BaseRate)) MarketFactor 1.0 Market rate factor. Negotiated value for setting ratio of AverageDiscount Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor Representation of AverageDiscount and the setting ratio of Ave	34	BaseRevenue 2	2,081,959,42	3 TND	Annual revenue from all travel under base rate. Audited value from operational data.	
MarketFactor 1.0 Market rate factor. Negotiated value for setting ratio of AverageDiscount Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor AverageDiscount x MarketFactor Cap on passenger travel distance at market rate:	35	AverageDiscount	27%		· · · · · ·	
AverageDiscount x MarketFactor Cap on passenger travel distance at market rate:	36	MarketFactor	1.0		· · · · · · · · · · · · · · · · · · ·	
Cap on passenger travel distance at market rate:	37	MarketRateCap	27%		Cap on passenger travel distance at market rate:	
	38	MarketTravelCap 3	3,700,199,84	2 km	•	

Project Summary

Project A fully-automated, solar-powered, micro-rail **Description** network. A transportation utility.

Project type Sustainable Transportation Infrastructure

Design, Build, Finance, Own, Operate, Maintain

(DBFOOM)

Project equity US\$342 million (30% of total)

Cost to Gov't \$0

Structure Privately financed equity and debt

Debt term 10 years @ 7%

Equity terms A waterfall profit distribution per year with:

1. 90% until capital payback,

2. then 50% until Target% is reached

then 10%

Taxes & Fees \$94,262,200 per year

Benefits to

society and Extremely high environment

Estimated return 58% average IRR at 5 yrs 64% average IRR at 10 yrs

Financials (US\$ in millions)	Year 1	Total Years 1-12
Gross Revenues	632	18,336
Taxes and fees	32	917
Debt service	\$56	\$615

ESG (Environmental, Social, Governance) Benefits

Clean Energy	yes	Improve Resiliency	yes
Energy security	yes	Sustainable	yes
Zero Emissions	yes	Equitable	yes
Zero GHG	yes	Recyclable Materials	yes
Lowers Pollution	yes	Affordable Housing	yes
Clean Water	yes	Improved Health	yes
Improved Safety	yes	Economic Development	yes
Add Green Space	yes	Access to Food	yes
Accessible	yes	Add Quality Jobs	yes

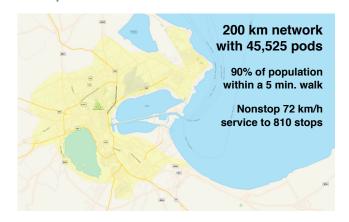




Transit X presents a preliminary proposal for a sustainable micro-rail network – a fleet of automated electric vehicles (pods) for passengers and freight on a local and regional podway providing equitable public transportation for

Tunis, Tunisia

High capacity · High speed · Nonstop · 24/7 Solar powered · Zero Wait · Door-to-door · Resilient



About Transit X

Transit X finances, designs, builds, and operates solar-electric micro-rail public transit podways to supplant buses, trains, cars, and trucks. Transit X offers its service to governments and commercial developers. Maiden Flight was on Oct 29, 2018 and pilot projects started in 2018. First pilots will break ground in 2019 and begin operations in 2020. Transit X is a privately held company founded in 2015, based in Boston, Massachusetts.

Status

	Now	Prior to close
Project financing	Available	Yes
Outdoor Test Track	Nov 2019	Yes
Rider-Revenue study	Preliminary	Yes
Environmental study	Per region	Yes
Air rights	Per project	Yes
Permitting	Per project	Yes
Safety certification	Per country	Yes
Construction firm	Per project	Yes
Design and major subs	Per project	Yes
Operations & Maint	Partners	Yes
Utility relocation	Per project	Agreements

General information available at transitx.com. Detailed information and references can be provided under appropriate nondisclosure/non-compete/non-circumvent agreements. Contact: Mike Stanley, CEO, Transit X, mike@transitx.com, 508-596-7024



Model Inputs and Assumptions

Route length (km) 200

Starting number of pods 15,023

Projected revenue growth 15%

Project Cost (Privately funded) \$1,141,420,080

% Debt financed 70%

Debt \$798,994,056

Equity \$342,426,024

Debt payment (per year) \$55,929,584

Travel per year per pod (km) 168,191

Revenue per vehicle-km (US\$) 0.25

OPEX as % of project cost 5%

Debt Interest rate 7%

Debt term (yrs) 10

Profit share when below capital return 90%

Profit share when below Target IRR 50%

Profit share when above Target IRR 10%

Pro Forma

	Years 0		1	2	3	4	5	6	7	8	9	10	11	12
Revenue	(0 6	32,235,942	727,071,334	836,132,034	961,551,839	1,105,784,615	1,271,652,307	1,462,400,153	1,681,760,176	1,934,024,202	2,224,127,832	2,557,747,007	2,941,409,058
5% RoW÷tax÷fee	9 09	6	31,611,797	36,353,567	41,806,602	48,077,592	55,289,231	63,582,615	73,120,008	84,088,009	96,701,210	111,206,392	127,887,350	147,070,453
Debt service	(0 \$	555,929,584	\$55,929,584	\$55,929,584	\$55,929,584	\$55,929,584	\$55,929,584	\$55,929,584	\$55,929,584	\$55,929,584	\$55,929,584	\$55,929,584	\$55,929,584
Investor share	(0 3	94,975,081	92,315,210	100,753,873	110,458,335	121,618,466	134,452,617	149,211,890	166,185,055	185,704,194	208,151,204	233,965,266	263,651,436
Investor share (%))		90%	18%	17%	16%	15%	14%	14%	13%	13%	12%	12%	12%
Share / Orig Capita	al 0%	6	115%	27%	29%	32%	36%	39%	44%	49%	54%	61%	68%	77%
IRR to date	los	ss	15%	35%	47%	54%	58%	60%	62%	63%	63%	64%	64%	64%

Important Notices

The information contained in this document is not an offer to sell or a solicitation to buy any security. These materials and documents and information from which they are derived or which are referred to by or accessible from them may contain forward looking statements within the meaning of Section 27A of the Securities Act of 1933, Section 2E of the Securities Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact are forward looking statements and are subject to risks and uncertainties. Forward looking statements generally can be identified by the use of forward looking terminology such as "may," "will," "expect," "intend," "estimate," "project," "anticipate," "believe" or "plan" or the negative thereof or variations thereon or similar terminology. Although Transit X believes that the expectations reflected in such forward looking statements are reasonable, it can give no assurance that such expectations will prove to be correct. All forward looking statements speak only as of the date made. Except as required by law, Transit X undertakes no obligation to update any forward looking statement to reflect events or circumstances after the date on which it is made or to reflect the occurrence of anticipated or unanticipated events or circumstances. These materials and documents and information from which they are derived or which are referred to by or accessible from them represent Transit X's best estimate as to the allocation of the funding proceeds based upon its present business plan and financial condition. The costs and expenses to be incurred in pursuing the Company's business plan cannot be predicted with certainty. There can be no assurance that unforeseen events will not occur or that the Company's business plan will be achieved or that it will not be changed, and it is possible that the funding proceeds may be applied in a manner other than that described herein.

Jobs Report

1	Annual median household income (US\$)	\$3,500
2	CAPEX	
3	Average gross CAPEX salary (% of median HH)	125%
4	Average gross CAPEX salary	\$4,375
5	% of CAPEX as salary	15%
6	Years of CAPEX	2
7	# of CAPEX jobs	19,567
8	% of jobs that are manufacturing vs. construction	75%
9	Manufacturing jobs	14,675
10	Construction jobs	4,892
11	OPEX	
12	Average gross OPEX salary (% of median HH)	115%
13	Average gross OPEX salary	\$4,025
14	% of OPEX as salary	30%
15	Operations and Maintenance jobs	4.254